SHIRE OF DENMARK
MONTHLY FINANCIAL REPORT
For the period ending 31 August 2026

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29 September 2026 - Attachment 9.7

SHIRE OF DENMARK
STATEMENT OF FINANCIAL ACTIVITY
(Statutory Reporting by Nature & Type)
For the period ending 31 August 2026

	Note	Adopted Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)
Operating Revenues		$	$	$	$	%
Rates		9,820,975	9,763,255	**9,759,175**	(4,080)	(0.04%)
Operating grants & contributions		1,495,903	380,184	**377,609**	(2,575)	(0.68%)
Fees and charges		4,482,802	3,122,317	**3,135,384**	13,067	0.42%
Interest Earnings		649,366	90,744	**84,498**	(6,246)	(6.88%)
Other Revenue		52,110	27,598	**29,456**	1,858	6.73%
Total Operating Revenue		16,501,156	13,384,098	**13,386,122**	2,024	0.02%
Operating Expense						
Employee Costs		(9,273,340)	(1,378,336)	**(1,393,983)**	(15,647)	(1.14%)
Materials and Contracts		(4,814,698)	(734,809)	**(743,766)**	(8,957)	(1.22%)
Utility Charges		(262,225)	(37,680)	**(36,082)**	1,598	4.24%
Depreciation		(6,008,875)	(1,001,454)	**0**	1,001,454	100.00%
Finance Costs		(178,989)	(1,039)	**(1,039)**	(0)	(0.00%)
Insurance		(380,680)	(191,353)	**(196,941)**	(5,588)	(2.92%)
Other Expenditure		(476,735)	(74,665)	**(77,624)**	(2,959)	(3.96%)
Total Operating Expenditure		(21,395,542)	(3,419,336)	**(2,449,435)**	969,901	28.37%
Sub Total		**(4,894,386)**	**9,964,762**	**10,936,687**		
Capital grants & contributions		8,589,854	385,363	517,363	132,000	(34.25%)
Profit/(Loss) on Asset Disposal		120,069	0	0	0	
		8,709,923	385,363	517,363	132,000	
Net Result		**3,815,537**	**10,350,125**	**11,454,050**		
Funding Balance Adjustments						
Add back Depreciation		6,008,875	1,001,454	0	(1,001,454)	(100.00%)
Adjust (Profit)/Loss on Asset Disposal		(120,069)	0	0	0	
Adjust Provisions and Accruals		0	0	1,018	1,018	
Net Cash from Operations		**9,704,343**	**11,351,579**	**11,455,068**	**103,489**	
Capital Expenses						
Repayment of Debentures	7	(430,759)	(11,986)	**(11,986)**	0	0.00%
Principal elements of finance leases		0	0	**0**	0	
Transfer to Reserves	6	(1,385,576)	0	**0**	0	
Land and Buildings	5	(4,151,570)	(97,000)	**(87,532)**	9,468	9.76%
Roads Infrastructure	5	(2,857,206)	(15,996)	**(32,595)**	(16,599)	(103.77%)
Bridges	4	0	0	**0**	0	
Parks, Garden and Reserves	4	0	0	**0**	0	
Footpaths and Cycleways	4	0	0	**0**	0	
Other Infrastructure	5	(6,999,616)	(484,000)	**(166,054)**	317,946	65.69%
Plant and Equipment	5	(1,463,000)	(120,000)	**(128,808)**	(8,808)	(7.34%)
Furniture and Equipment	5	(10,000)	0	**0**	0	
Total Capital Expenditure		(17,297,727)	(728,982)	**(426,975)**	302,007	41.43%
Net Cash from Capital Activities		**(7,593,384)**	**10,622,597**	**11,028,094**	**405,497**	
Capital Revenues						
Proceeds from New Debentures		3,112,500	0	**0**	0	
Proceeds from Disposal of Assets		387,000	0	**500**	500	
Proceeds from Advances		0	0	**0**	0	
Self-Supporting Loan Principal		22,473	0	**0**	0	
Transfer from Reserves	6	2,188,144	0	**0**	0	
Advances to Community Groups		0	0	**0**	0	
Net Cash from Financing Activities		**5,710,117**	**0**	**500**	**500**	
Total Net Operating + Capital		**(1,883,267)**	**10,622,597**	**11,028,594**	**405,997**	
Rate Revenue	6	**0**	**0**	**0**	**0**	
Opening Funding Restricted Grants		**0**	**0**	**0**	**0**	
Opening Funding Surplus		**1,883,267**	**1,883,267**	**1,804,225**	**(79,042)**	(4.20%)
Closing Funding Surplus(Deficit)		**(0)**	**12,505,864**	**12,832,819**	**326,955**	

*This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 August 2026

Note 1: EXPLANATION OF MATERIAL VARIANCES

In line with Regulation 34(5) of the Local Government (Financial Management) Regulations 1996 and AASB 101 - Presentation of Financial Statements, Council has set a materiality threshold for the 2026/2027 financial year. Any difference between budgeted and actual figures that is greater than 10% or $50,000, must be explained in the Statement of Financial Activity.

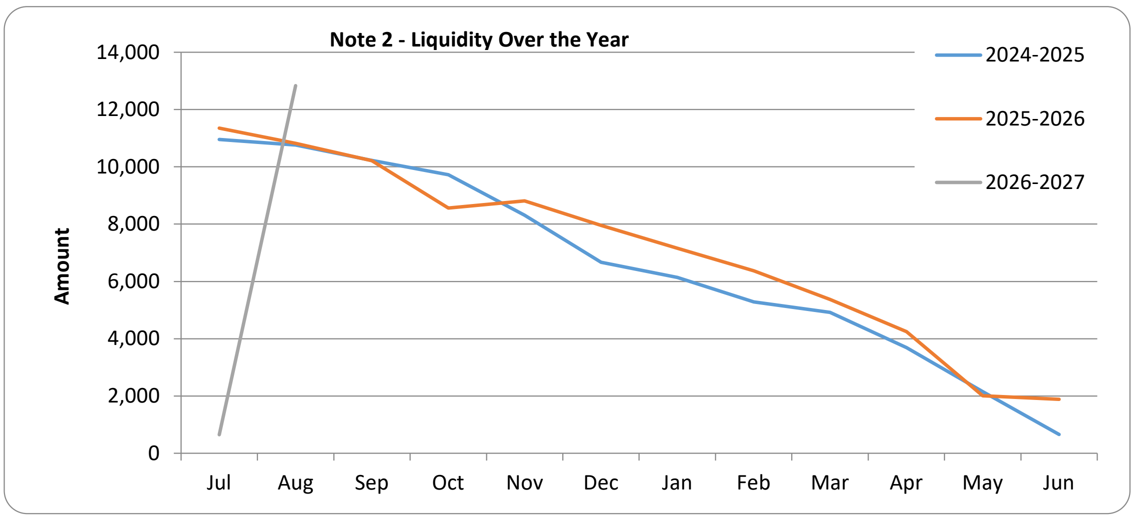
Noting that as Council adopts an annualised Budget, the Executive Manager of Corporate Services may vary the month end Budget estimates from time to time to take into consideration the variances with respect to project timing and scheduling to allow for more realistic and relevant comparisons to be made, subject to the total of the Council adopted Budget not being altered.

	Adopted Annual Budget	YTD Budget	YTD Actual	Var. $	Var. %
Operating Expenses					
Depreciation Depreciation expense not yet been recognised for the 2026-2027 financial year and will be recognised following completion of the audit for the year ended 30 June 2026	(6,008,875)	(1,001,454)	0	1,001,454	100.00%
Other Items					
Capital Grants & Contributions Additional Main Roads WA Direct Grant income – Bridge reconstruction funding was confirmed after the budget was adopted.	8,589,854	385,363	517,363	132,000	34.25%
Capital Expenditure					
Road Infrastructure The variance is primarily due to the timing of road infrastructure upgrades and asset renewal works. Kernutts Road renewal works are progressing slightly ahead of the budget schedule, partially offset by drainage renewal works progressing slightly behind schedule.	(2,857,206)	(15,996)	(32,595)	(16,599)	(103.77%)
Other Infrastructure The variance is primarily due to the timing of works for the Berridge Park Precinct Redevelopment, which are progressing slightly behind the budget schedule.	(6,999,616)	(484,000)	(166,054)	317,946	65.69%

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 August 2026

Note 2: NET CURRENT FUNDING POSITION

	Note	Positive=Surplus (Negative=Deficit)		
		This Period	Last Period	Same Period Last Year
		$	$	$
Current Assets				
Cash Unrestricted		3,422,045	3,936,842	1,135,295
Cash Restricted		6,371,532	6,371,532	6,093,328
Total Cash		**9,793,577**	**10,308,374**	**7,228,623**
Receivables - Rates	4	9,963,260	281,016	8,428,724
Receivables - Other		2,974,769	200,293	2,462,755
Receivables - Sundry Debtors	4	754,028	149,955	732,918
Inventories		16,851	11,079	12,936
		23,502,485	**10,950,717**	**18,865,956**
Less: Current Liabilities				
Payables		(5,758,522)	(5,422,401)	(3,564,130)
Add Back Self Supporting Loan Adjustment		(22,473)	(22,473)	(21,756)
Add Back Current Leave Provisions		1,169,516	1,188,779	1,263,194
Add Back Current Loan Liability		313,344	325,330	365,186
		(4,298,135)	(3,930,765)	(1,957,506)
Less: Cash Reserves	6	(6,371,532)	(6,371,532)	(6,093,328)
Net Current Funding Position		**12,832,819**	**648,420**	**10,815,122**



Comments - Net Current Funding Position

The Net Currrent Funding Position (NCFP) for August (FY26/27) is $2,017,697 higher than the same period in FY25/26

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 August 2026

Note 3: BUDGET AMENDMENTS

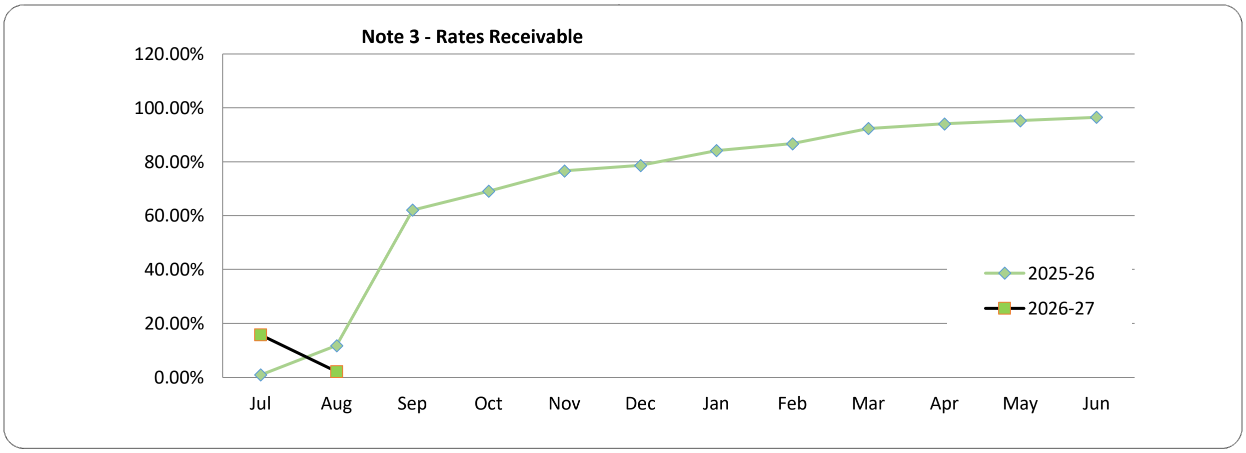
Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Back Funded from Reserves	Current Budget Running Balance
				$	$	$	$	$
	Budget Adoption		Closing Surplus					0

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 August 2026

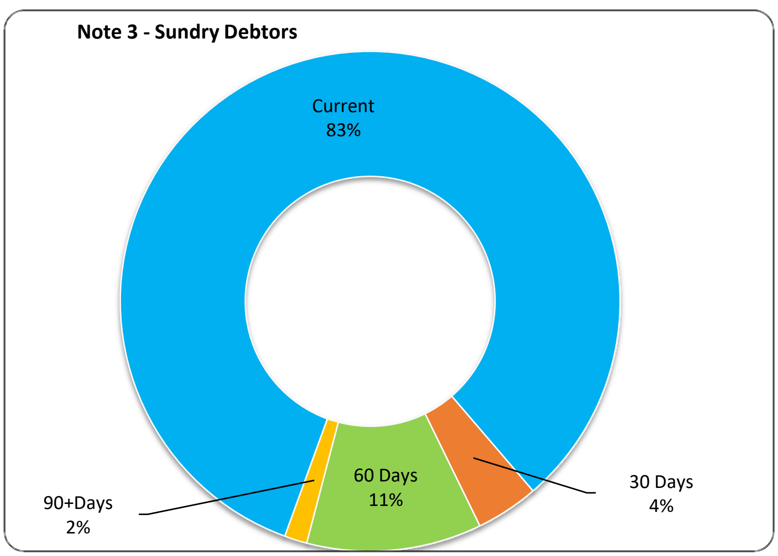
Note 4: RECEIVABLES

Receivables - Rates Receivable	**31 August 2026**	**30 June 2026**
	$	$
Opening Arrears Previous Years	334,090	332,690
Levied this year	9,841,403	9,239,903
Less Collections to date	(210,833)	(9,238,503)
Equals Current Outstanding	**9,964,661**	**334,090**
Net Rates Collectable	**9,964,661**	**334,090**
% Collected	2.07%	96.51%



Receivables - Sundry Debtors	Current	30 Days	60 Days	90+Days
	$	$	$	$
Sundry Debtors - General	626,856	30,699	85,378	11,094
Total Receivables - Sundry Debtors				**754,028**

*Amounts shown above include GST (where applicable)



Comments/Notes - Receivables General
As at 31 August 2026, outstanding sundry debtors totalled $754,028 compared to $732,918 at the same time last year.

Note 5: CAPITAL ACQUISITIONS

Assets		Current Annual Adopted Budget	Current YTD Budget	YTD Actual	Purchase Orders Outstanding	Total YTD Committed	Variance (Over) Under
Land and Buildings							
Emergency Services Facility Construction	55100	2,362,500	0	0	0	0	0
DFES - Carmathen Fire Shed Upgrades	55101	15,000	15,000	13,255	0	13,255	1,745
DFES - Mt Shadforth Fire Shed Upgrades	55102	15,000	0	0	15,000	15,000	0
Peaceful Bay Toilet Facility improvements	51140	220,000	0	0	0	0	0
Shire Facilities Energy Efficiency Upgrades	50214	19,070	12,000	12,391	0	12,391	(391)
Library Relocation	1141004	520,000	70,000	61,887	0	61,887	8,113
Depot Redevelopment	52502	1,000,000	0	0	0	0	0
Total Land and Buildings		**4,151,570**	**97,000**	**87,532**	**15,000**	**102,532**	**9,468**
Plant and Equipment							
BYD Atto (Sale Only)	P45005	0					
Bushfire Command Vehicle - 4 x 4 Utility	P43050	90,000	40,000	35,625	0	35,625	4,375
Ranger Vehicle	P40161	80,000	80,000	93,182	0	93,182	(13,182)
Replace Utility Vehicle - BRMC LDV Ute	P45012	57,000	0	0	0	0	0
BYD Atto (Sale Only)	P45002	0	0	0	0	0	0
Zero Turn Mower (Peaceful Bay)		20,000	0	0	0	0	0
Side-by-side Replacement (Parry's)	P40343	16,000	0	0	0	0	0
Bitumen Emulsion Storage Tank (Sale Only)		0	0	0	0	0	0
Grader (replacing John Deere)	P40026	600,000	0	0	0	0	0
Replace Tipper Truck	P40011	280,000	0	0	0	0	0
Utility Pool Vehicle (Sale only)	P40106	0	0	0	0	0	0
Utility Vehicle Replacement - Space Cab Trayback	P40107	60,000	0	0	0	0	0
Loader to replace Merlo Tractor	P40019	260,000	0	0	0	0	0
Total Plant and Equipment		**1,463,000**	**120,000**	**128,808**	**0**	**128,808**	**(8,808)**
Furniture and Equipment							
Recreation Centre - New Gym Equipment	1161104	10,000	0	0	0	0	0
Total Furniture and Equipment		**10,000**	**0**	**0**	**0**	**0**	**0**
Roads Infrastructure							
Drainage Renewal	50030	60,000	15,996	6,992	1,680	8,672	9,004
Drainage Upgrade - Flood Mitigation	50802	100,000	0	0	6,350	6,350	0
Road Renewal - CBD All Abilities Carpark Upgrades	50080	40,000	0	0	0	0	0
Turner Road Bike Trail Project	54000	250,000	0	540	0	540	(540)
Sunny Glenn Road - SLK 3.40 - 4.62 (Gravel Resheet & Improve Drainage)	54020	80,000	0	0	0	0	0
Happy Valley Road - SLK 6.17 - 9.32 (Gravel Resheet & Improve Drainage)	54030	240,000	0	0	0	0	0
Station Road - SLK 0.88 - 2.25 (Gravel Resheet & Improve Drainage)	54040	80,000	0	0	0	0	0
Turner Road - SLK 0.01 - 1.97 (Widen, Seal & Modify Drainage) RPG	50400	1,170,000	0	300	0	300	(300)
Kernutts Road - SLK 2.85 - 3.85 (Widen, Seal & Modify Drainage) CRF	50333	275,110	0	24,763	0	24,763	(24,763)
SLRIP - Timber Bridge Replacement	50519	300,000	0	0	0	0	0
Bridges - Specifc Timber Bridge Asset Renewal Works	50520	132,096	0	0	0	0	0
Pathway - Pedestrian Bridge Renewal	51005	130,000	0	0	0	0	0
Total Roads Infrastructure		**2,857,206**	**15,996**	**32,595**	**8,030**	**40,625**	**(16,599)**
Other Infrastructure							
Hardy Street Sewerage, Drainage & Remediation Works	1076154	1,039,231	0	0	0	0	0
Ocean Beach public facilities	51130	150,000	0	0	0	0	0
Berridge Park Precinct Redevelopment	52190	5,496,385	450,000	133,715	5,258,622	5,392,337	316,285
Peaceful Bay Outdoor Gym Equipment	52195	34,000	34,000	32,339	0	32,339	1,661
Prawn Rock Channel (All Abilities Access)	52200	150,000	0	0	0	0	0
Bore Replacement	52205	30,000	0	0	0	0	0
Kwoorabup Park Path Consolidation & Replacement	52210	100,000	0	0	0	0	0
Total Other Infrastructure		**6,999,616**	**484,000**	**166,054**	**5,258,622**	**5,424,676**	**317,946**
Summary of Capital Acquisitions							
Land and Buildings		4,151,570	97,000	87,532	15,000	102,532	9,468
Plant and Equipment		1,463,000	120,000	128,808	0	128,808	(8,808)
Furniture and Equipment		10,000	0	0	0	0	0
Roads Infrastructure (including Bridges)		2,857,206	15,996	32,595	8,030	40,625	(16,599)
Other Infrastructure		6,999,616	484,000	166,054	5,258,622	5,424,676	317,946
Capital Expenditure Total		**15,481,392**	**716,996**	**414,989**	**5,281,652**	**5,696,641**	**302,007**
			% Completed	2.68%	Actual	36.80%	Committed

Comments/Notes - Capital Expenditure
Capital expenditure of $414,989 was incurred to 31 August 2026, representing 2.68% of the annual adopted capital works budget. Including outstanding purchase orders, total YTD commitments were $5,696,641, representing 36.80% of the annual adopted capital works budget.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 August 2026

Note 6: RESERVES

Name	Adopted Budget Opening Balance	Actual Opening Balance	Adopted Budget Interest Earned	Actual Interest Earned	Adopted Budget Transfers In (+)	Actual Transfers In (+)	Adopted Budget Transfers Out (-)	Actual Transfers Out (-)	Transfer out Reference	Adopted Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$		$	$
Lime Quarry Rehabilitation Reserve	338,751	338,751	16,938	0	0	0	0	0		355,689	338,751
Parry Inlet Reserve	232,643	232,643	11,632	0	10,000	0	0	0		254,275	232,643
Employee Leave Entitlements Reserve	489,381	489,381	24,469	0	0	0	(20,000)	0		493,850	489,381
Infrastructure Reserve	1,840,758	1,840,758	92,038	0	300,000	0	(1,231,644)	0		1,001,152	1,840,758
Plant Replacement Reserve	917,921	917,921	45,896	0	400,000	0	(926,500)	0		437,317	917,921
Waste Services Reserve	1,376,097	1,376,097	68,805	0	177,000	0	0	0		1,621,902	1,376,097
Aquatic Facility Development Reserve	140,724	140,724	7,036	0	10,000	0	0	0		157,760	140,724
Peaceful Bay Reserve	428,785	428,785	21,439	0	35,000	0	0	0		485,224	428,785
Rivermouth Caravan Park Reserve	143,002	143,002	7,150	0	0	0	0	0		150,152	143,002
Peaceful Bay Caravan Park Reserve	97,745	97,745	4,887	0	0	0	0	0		102,632	97,745
Recreation Centre Reserve	82,354	82,354	4,118	0	50,000	0	(10,000)	0		126,472	82,354
Strategic Reserve	146,556	146,556	7,328	0	5,000	0	0	0		158,884	146,556
ICT Reserve	82,089	82,089	4,104	0	70,000	0	0	0		156,193	82,089
Legal Contingency Reserve	54,726	54,726	2,736	0	10,000	0	0	0		67,462	54,726
	6,371,532	**6,371,532**	**318,576**	**0**	**1,067,000**	**0**	**(2,188,144)**	**0**		**5,568,964**	**6,371,532**

Comments/Notes - Reserves

The movement in cash backed reserve funds represents interest earned on reserve funds and transfers to and from reserves as adopted in the budget. The more significant transfers are normally performed towards the end of the financial year to coincide with the completion of the capital works program to which most transfers relate.

Note 7: INFORMATION ON BORROWINGS

(a) Debenture Repayments

Particulars	Principal 1-Jul-26	New Loans (Adopted Budget)	New Loans (Amended Budget)	New Loans (YTD Actual)	Principal Repayments			Principal Outstanding		Interest Repayments			Interest Rate	Maturity Date
					YTD Actual $	YTD Budget $	Adopted Budget $	YTD Actual $	Adopted Budget $	YTD Actual $	YTD Budget $	Adopted Budget $		
142 Lionsville	170,583				0	0	44,691	170,583	125,892	0	0	11,857	6.88%	12-Nov-29
147 Recreation - Football Clubrooms	69,913				0	0	15,870	69,913	54,043	0	0	4,735	6.37%	30-Jun-30
152 Purchase Reserve 27101	155,339				0	0	27,484	155,339	127,855	0	0	10,120	6.04%	30-Jun-31
157 Riverside Club S/Supporting	261,174				0	0	22,473	261,174	238,701	0	0	10,021	3.80%	12-May-36
159 Riverside Club Stage 1	294,984				11,986	11,986	24,158	282,998	270,826	1,039	1,039	10,655	3.11%	13-Aug-36
160 Purchase Waste Services Truck	182,027				0	0	89,009	182,027	93,018	0	0	8,248	4.45%	30-Jun-28
161 Energy Efficiency Upgrades	337,255				0	0	52,727	337,255	284,528	0	0	16,204	4.40%	31-Mar-32
162 Surf Club Precinct Redevelopment	516,996				0	0	48,917	516,996	468,079	0	0	26,901	4.72%	31-Mar-35
163 - Depot Upgrade	0	750,000	750,000	0	0	0	13,936	750,000	736,064	0	0	11,479	5.24% *	31/03/2037 *
164 - DFES Fire Control Facility	0	2,362,500	2,362,500	0	0	0	91,494	2,362,500	2,271,006	0	0	68,769	5.18% *	31/12/2036 *
	1,988,271	3,112,500	3,112,500	0	11,986	11,986	430,759	5,088,785	4,670,012	1,039	1,039	178,989		

Comments/Notes - Information on Borrowings

* Interest rates and maturity dates marked with an asterisk are estimates provided by WATC for budget purposes.

The Shire has been advised by DFES that funding for the proposed DFES Fire Control Facility will not be received in the 2026-2027 financial year. Accordingly, the budgeted drawdoen of Loan 164 will be adjusted as part of the budget review.

SHIRE OF DENMARK
INVESTMENT REGISTER
For the period ending 31st August 2026

INVESTMENT REGISTER

INVESTMENT NO.	TYPE	ACC NO.	DATE INVESTED	MATURITY DATE	FUND	AMOUNT INVESTED	INTEREST RATE	DAYS INVESTED	INSTITUTION
3R	TD	74-949-5332	30-Jun-26	25-Sep-26	Restricted	$ 3,198,135	5.05%	87	NAB
4R	TD	5396895	30-Jun-26	25-Sep-26	Restricted	$ 1,151,613	4.80%	87	BENDIGO
5R	TD	38218207.445	30-Jun-26	25-Sep-26	Restricted	$ 2,021,783	5.07%	87	CBA
9M	TD	38218207.452	03-Aug-26	02-Oct-26	Unrestricted	$ 200,000	4.85%	60	CBA
11M	TD	5391338	17-Aug-26	15-Jan-27	Unrestricted	$ 302,219	4.86%	151	BENDIGO
12M	TD	38218207.438	29-Jul-26	27-Oct-26	Unrestricted	$ 767,020	5.03%	90	CBA
15M	TD	5466708	29-Jul-26	27-Oct-26	Unrestricted	$ 303,312	4.90%	90	BENDIGO
17M	TD	38218207.431	18-Aug-26	17-Sep-26	Unrestricted	$ 800,000	4.58%	30	CBA
					TOTAL FUNDS INVESTED	**$ 8,744,083**			

PORTFOLIO ANALYSIS

Institution	Amount	No.	%	S&P STR @ May 2022	Policy - S&P STR Institution Investment Max %
NAB	$ 3,198,135	6	36.57%	A-1+	50%
CBA	$ 3,788,803	5	43.33%	A-1+	50%
Bendigo Bank	$ 1,757,145	3	20.10%	A-2	25%
Total Funds Invested	**$ 8,744,083**	**14**	**100.00%**		

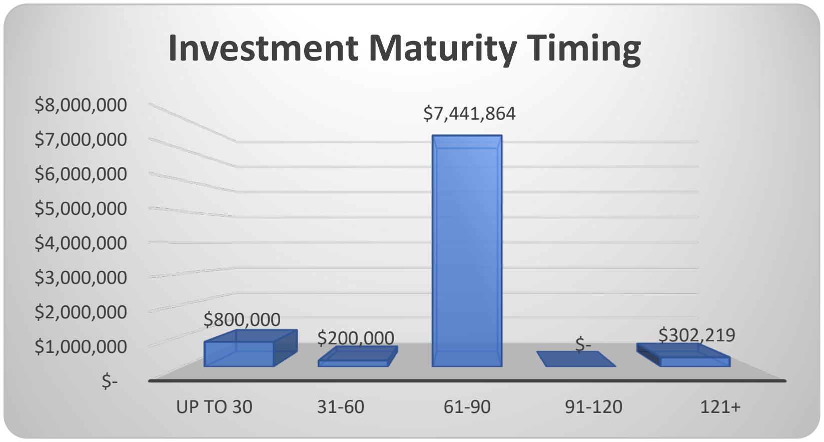
INTEREST EARNED

Month Actual	Month Actual	YTD Actual	YTD Budget
Interest on Investments	12,558	80,408	81,062
Accrued Interest	61,680		
Total Interest Earned	**74,237**	**80,408**	**81,062**

	Amount
Opening Balance for Month	9,443,711
Add: Funds Invested	-
Less: Funds Redeemed	(716,114)
Add: Interest Earned on Investments for Month	16,486
Closing Balance for the Month	**8,744,083**

BREAKDOWN OF INVESTED FUNDS

	Amount
Municipal	2,372,551
Reserves	6,371,532
Total Funds Invested	**8,744,083**



SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31st August 2026

SUMMARY: CASH AND INVESTMENTS

		Interest Rate	Unrestricted $	Restricted $	Trust $	Total Amount $	Institution	Maturity Date
(a)	**Cash Deposits**							
	Municipal Bank Account	Variable	1,042,032			1,042,032	NAB	At Call
	Trust Bank Account	0.00%			55,850	55,850	NAB	At Call
	Other Cash On Hand	Nil	3,090			3,090	N/A	On Hand
	Other Cash - Bond	Nil	4,372			4,372	N/A	On Hand
	Sub Total Cash Deposits		**1,049,494**	**0**	**55,850**	**1,105,344**		
(b)	**Term Deposits**							
	3R	5.05%		3,198,135		3,198,135	NAB	25-Sep-26
	4R	4.80%		1,151,613		1,151,613	BENDIGO	25-Sep-26
	5R	5.07%		2,021,783		2,021,783	CBA	25-Sep-26
	9M	4.85%	200,000			200,000	CBA	02-Oct-26
	11M	4.86%	302,219			302,219	BENDIGO	15-Jan-27
	12M	5.03%	767,020			767,020	CBA	27-Oct-26
	15M	4.90%	303,312			303,312	BENDIGO	27-Oct-26
	17M	4.58%	800,000			800,000	CBA	17-Sep-26
	Sub Total Term Deposits		**2,372,551**	**6,371,532**	**0**	**8,744,083**		
	Total Cash & Investments		**3,422,045**	**6,371,532**	**55,850**	**9,849,427**		

NAB	National Australia Bank
CBA	Commonwealth Bank of Australia
BENDIGO	Bendigo Bank