



SHIRE OF DENMARK
MONTHLY FINANCIAL REPORT
For the period ending 30 November 2025

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27 January 2026 - Attachment 9.2.2

SHIRE OF DENMARK
STATEMENT OF FINANCIAL ACTIVITY
(Statutory Reporting by Nature & Type)
For the period ending 30 November 2025

	Note	Adopted Annual Budget	Amended Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)
Operating Revenues		\$	\$	\$	\$		
Rates		9,160,749	9,160,749	9,143,749	9,141,853	(1,896)	(0.02%)
Operating grants & contributions		1,813,865	1,813,865	825,694	859,130	33,436	4.05%
Fees and charges		4,054,972	4,054,972	3,200,537	3,335,957	135,420	4.23%
Interest Earnings		467,201	467,201	202,883	211,215	8,332	4.11%
Other Revenue		51,810	51,810	3,170	3,283	113	3.56%
Total Operating Revenue		15,548,597	15,548,597	13,376,033	13,551,438	175,405	1.31%
Operating Expense							
Employee Costs		(8,574,555)	(8,574,555)	(3,677,434)	(3,677,389)	45	0.00%
Materials and Contracts		(4,672,819)	(4,672,819)	(1,620,843)	(1,472,034)	148,809	9.18%
Utility Charges		(262,873)	(262,873)	(110,759)	(83,712)	27,047	24.42%
Depreciation		(5,717,994)	(5,717,994)	(2,382,440)	(2,507,805)	(125,365)	(5.26%)
Finance Costs		(143,497)	(143,497)	(20,682)	(20,681)	1	0.01%
Insurance		(366,893)	(366,893)	(366,867)	(363,834)	3,033	0.83%
Other Expenditure		(522,384)	(522,384)	(225,395)	(220,398)	4,997	2.22%
Total Operating Expenditure		(20,261,015)	(20,261,015)	(8,404,420)	(8,345,852)	58,568	0.70%
Sub Total		(4,712,418)	(4,712,418)	4,971,613	5,205,586		
Capital grants & contributions		7,065,882	7,391,882	2,403,182	2,502,619	99,437	(4.14%)
Profit/(Loss) on Asset Disposal		68,100	68,100	(15,000)	(15,000)	0	0.00%
Net Result		7,133,982	7,459,982	2,388,182	2,487,619	99,437	(4.16%)
Funding Balance Adjustments		2,421,565	2,747,565	7,359,795	7,693,205		
Add back Depreciation		5,717,994	5,717,994	2,382,440	2,507,805	125,365	5.26%
Adjust (Profit)/Loss on Asset Disposal		(68,100)	(68,100)	15,000	15,000	0	0.00%
Adjust Provisions and Accruals		0	0	0	(8,738)	(8,738)	
Net Cash from Operations		8,071,459	8,397,459	9,757,235	10,207,272	450,037	(4.61%)
Capital Expenses							
Repayment of Debentures	7	(402,910)	(402,910)	(66,818)	(66,817)	1	0.00%
Principal elements of finance leases		0	0	0	0	0	
Transfer to Reserves	6	(1,468,513)	(1,468,513)	(48,000)	(48,969)	(969)	(2.02%)
Land and Buildings	5	(2,175,000)	(2,175,000)	(1,102,500)	(938,007)	164,493	14.92%
Roads Infrastructure	5	(3,571,500)	(3,897,500)	(1,144,377)	(383,525)	760,852	66.49%
Other Infrastructure	5	(3,543,582)	(3,543,582)	(808,500)	(765,891)	42,609	5.27%
Plant and Equipment	5	(1,361,000)	(1,361,000)	(160,000)	(130,759)	29,241	18.28%
Furniture and Equipment	5	(110,000)	(110,000)	(5,000)	(5,500)	(500)	(10.00%)
Total Capital Expenditure		(12,632,505)	(12,958,505)	(3,335,195)	(2,339,467)	995,728	29.86%
Net Cash from Capital Activities		(4,561,047)	(4,561,047)	6,422,040	7,867,805	1,445,765	(22.51%)
Capital Revenues							
Proceeds from New Debentures		1,000,000	1,000,000	0	0	0	
Proceeds from Disposal of Assets		523,000	523,000	275,000	275,000	0	0.00%
Self-Supporting Loan Principal		21,756	21,756	10,790	10,790	(0)	(0.00%)
Transfer from Reserves	6	2,352,582	2,352,582	0	0	0	
Net Cash from Financing Activities		3,897,338	3,897,338	285,790	285,790	(0)	0.00%
Total Net Operating + Capital		(663,707)	(663,707)	6,707,830	8,153,594	1,445,764	(21.55%)
Opening Funding Restricted Grants		0	0	0	0	0	
Opening Funding Surplus		663,707	663,707	663,707	659,358	(4,349)	(0.66%)
Closing Funding Surplus(Deficit)		0	0	7,371,537	8,812,952	1,441,416	(19.55%)

*This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 1: EXPLANATION OF MATERIAL VARIANCES

In line with Regulation 34(5) of the Local Government (Financial Management) Regulations 1996 and AASB 101 - Presentation of Financial Statements, Council has set a materiality threshold for the 2025/2026 financial year. Any difference between budgeted and actual figures that is 10% or more, or \$50,000 or more, must be explained in the Statement of Financial Activity.

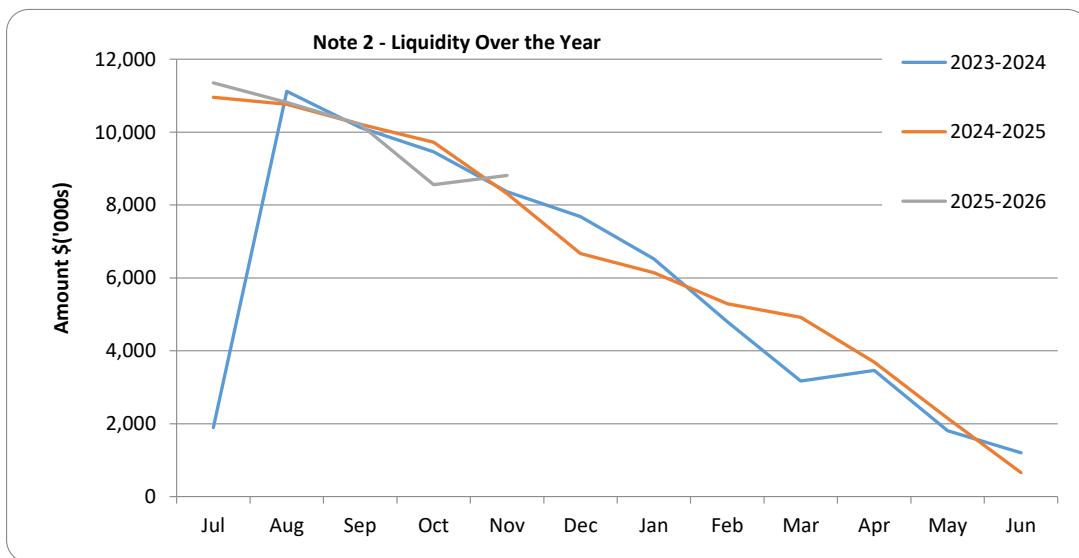
Noting that as Council adopts an annualised Budget, the Executive Manager of Corporate Services may vary the month end Budget estimates from time to time to take into consideration the variances with respect to project timing and scheduling to allow for more realistic and relevant comparisons to be made, subject to the total of the Council adopted Budget not being altered.

	Adopted Annual Budget	YTD Budget	YTD Actual	Var. \$	Var. %
<u>Operating Revenue</u>					
Fees and Charges Year to date income is above budget, primarily driven by Recreation Centre Gym and Planning Fees. Additional contributions received from Engineering Supervision Fees and Building Licence Fees.	4,054,972	3,200,537	3,335,957	135,420	4.23%
<u>Operating Expenses</u>					
Materials and Contracts Material and Contracts expenditure is currently underspent overall, primarily due to delayed invoicing for recycling services and election-related costs, along with lower-than-budgeted fuel expenditure. These favourable variances are partially offset by higher IT purchasing costs incurred earlier than budgeted, as well as maintenance works on the administration building, with those costs expected to be reimbursed through an insurance claim.	(4,672,819)	(1,620,843)	(1,472,034)	148,809	9.18%
Utility Charges Variances are due to the timing of utility billing cycles (ie. street lighting charges are invoiced in arrears and have not yet been received).	(262,873)	(110,759)	(83,712)	27,047	(24.42%)
Depreciation Year to date depreciation expense is above budget, reflecting the recognition of newly acquired assets (a non-cash accounting entry).	(5,717,994)	(2,382,440)	(2,507,805)	(125,365)	5.26%
<u>Other Items</u>					
Capital Grants & Contributions Unbudgeted income was received from the DPIRD Small Grants Program for the Mountain Bike Trails Project, and grant income for the Arena Future Fuels EV Infrastructure Project was higher than the original budget estimate.	7,065,882	2,403,182	2,502,619	99,437	(4.14%)
<u>Capital Expenditure</u>					
Land and Buildings This variance is primarily due to the timing of works and invoicing on the Denmark Surf Club Precinct Development.	(2,175,000)	(1,102,500)	(938,007)	164,493	(14.92%)
Road Infrastructure The variance is primarily due to the timing of upgrade works compared to budget.	(3,571,500)	(1,144,377)	(383,525)	760,852	(66.49%)
Plant & Equipment This variance is due to lower than budgeted acquisition costs for new plant items purchased year to date.	(1,361,000)	(160,000)	(130,759)	29,241	(18.28%)

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 2: NET CURRENT FUNDING POSITION

Positive=Surplus (Negative=Deficit)			
Note	This Period	Last Period	Same Period Last Year
			\$
Current Assets			
Cash Unrestricted	6,894,976	6,604,386	7,794,675
Cash Restricted	6,169,155	6,127,170	5,348,805
Total Cash	13,064,131	12,731,556	13,143,480
Receivables - Rates	2,235,828	2,957,479	1,979,329
Receivables - Other	389,643	562,683	613,908
Receivables - Sundry Debtors	659,257	164,436	126,278
Inventories	9,112	6,542	89,188
	16,357,971	16,422,696	15,952,183
Less: Current Liabilities			
Payables	(2,926,463)	(3,346,982)	(3,735,251)
Add Back Self Supporting Loan Adjustment	(10,966)	(21,756)	(10,616)
Add Back Current Leave Provisions	1,263,194	1,263,194	1,227,181
Add Back Current Principal Elements of Finance Leases	0	0	5,304
Add Back Current Loan Liability	298,370	367,416	223,729
	(1,375,865)	(1,738,128)	(2,289,653)
Less: Cash Reserves	(6,127,170)	(6,127,170)	(4,662,050)
Less: Other Restricted Cash (N/C Liab Receipts)	(41,985)	0	(686,755)
Net Current Funding Position	8,812,952	8,557,398	8,313,725



Comments - Net Current Funding Position

The Net Current Funding Position (NCFP) for November (FY25/26) is \$499,227 higher than the same period in FY24/25

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 3: BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

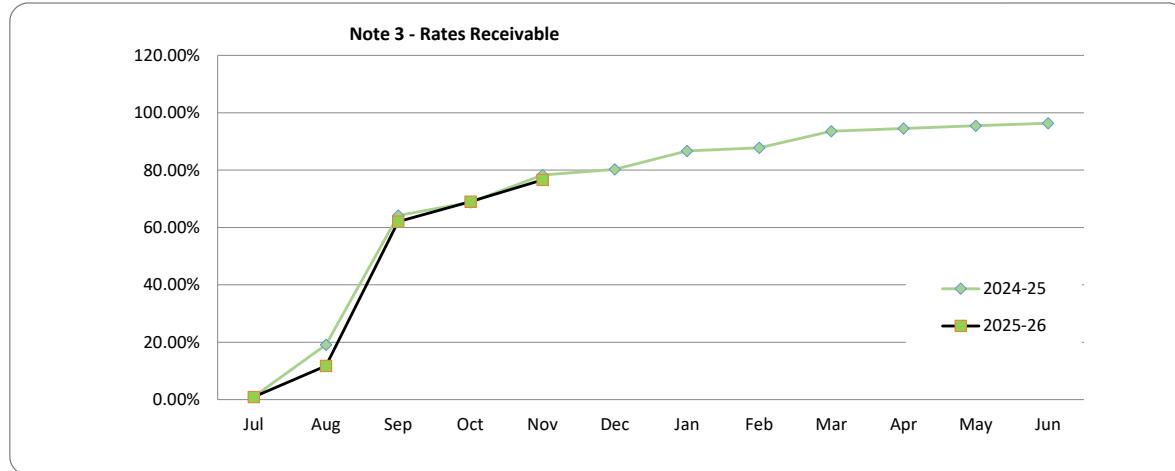
GL Account Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Back Funded from Reserves	Current Budget Running Balance
	Budget Adoption Permanent Changes		Closing Surplus	\$	\$	\$	\$	\$ 0
1220174 1228103	Increase Purchase Roads Infrastructure Capital Expense - (Job 50395 - Mt Shadforth Road Upgrades) Increase Capital Grant Income - Roads Infrastructure Construction	121025 121025	Capital Expenses Capital Revenue	0 0	326,000	(326,000)		(326,000) 0

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 4: RECEIVABLES

Receivables - Rates Receivable

	30 November 2025	30 June 2025
	\$ 332,690	\$ 344,988
Opening Arrears Previous Years	9,223,198	8,766,028
Levied this year	(7,320,060)	(8,778,326)
Less Collections to date	2,235,828	332,690
Equals Current Outstanding		
Net Rates Collectable	2,235,828	332,690
% Collected	76.60%	96.35%

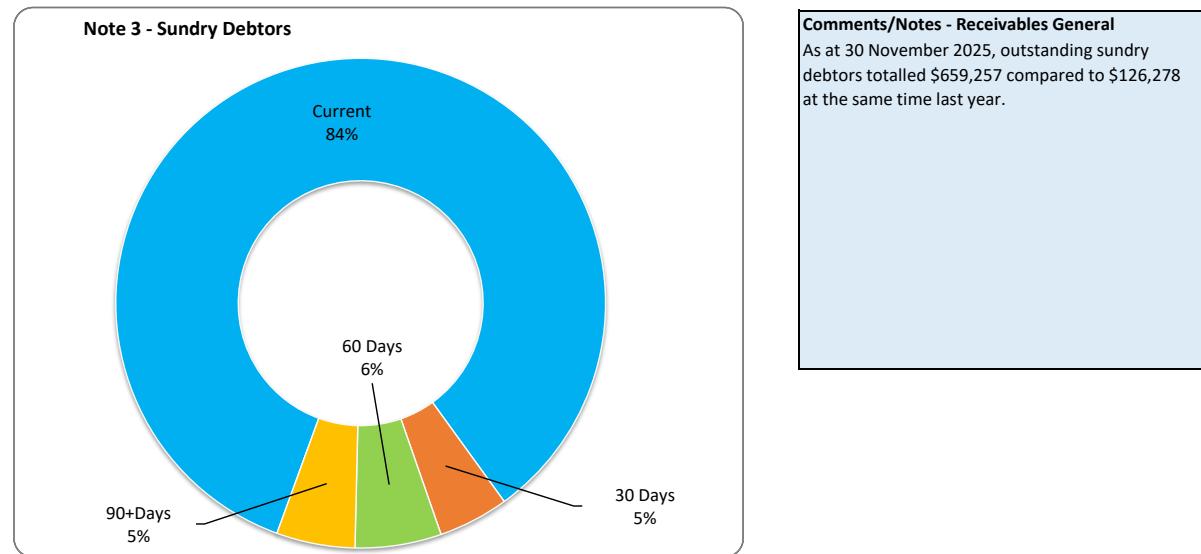


Comments/Notes - Receivables Rates

Receivables - Sundry Debtors

	Current	30 Days	60 Days	90+Days
	\$	\$	\$	\$
Sundry Debtors - General	556,877	30,652	37,555	34,174
Total Receivables - Sundry Debtors				659,257

*Amounts shown above include GST (where applicable)



SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 5: CAPITAL ACQUISITIONS

Assets		Current Annual Adopted Budget	Current YTD Budget	YTD Actual	Purchase Orders Outstanding	Total YTD Committed	Variance (Over) Under	
Land and Buildings								
Shire Buildings - Energy Efficiency Upgrades	50214	85,000	42,500	31,690	0	31,690	10,810	
Civic Centre - Internal Improvements	50216	30,000	0	0	0	0	0	
Denmark Surf Club Precinct Development	52100	1,060,000	1,060,000	906,317	20,351	926,668	153,683	
Depot Redevelopment	52502	1,000,000	0	0	0	0	0	
Total Land and Buildings		2,175,000	1,102,500	938,007	20,351	958,358	164,493	
Plant and Equipment								
Plant Replacement - Governance & Administration	1421254	70,000	70,000	52,614	0	52,614	17,386	
Plant - Bushfire Command Vehicle	1511054	90,000	0	0	0	0	0	
Plant - Rangers Vehicle	1531054	80,000	0	0	0	0	0	
Purchase Plant - BFB	1541054	494,000	0	0	0	0	0	
Purchase Plant - Recreation	1131054	37,000	25,000	19,344	11,800	31,144	5,656	
Purchase of Road Plant	1231054	590,000	65,000	58,801	0	58,801	6,199	
Total Plant and Equipment		1,361,000	160,000	130,759	11,800	142,559	29,241	
Furniture and Equipment								
Install Equipment - Various Fire Sheds & Upgrade Fire Danger Rating Signs	1541104	95,000	0	0	0	0	0	
Purchase Gym Equipment - Recreation Centre	1161104	15,000	5,000	5,500	0	5,500	(500)	
Total Furniture and Equipment		110,000	5,000	5,500	0	5,500	(500)	
Roads Infrastructure								
Drainage Renewal	50030	100,000	35,988	3,839	0	3,839	32,149	
Drainage Upgrade - Flood Mitigation	50802	57,500	57,500	24,975	0	24,975	32,525	
Road Renewal - CBD All Abilities Carpark Upgrade	50080	30,000	0	0	0	0	0	
Bike Trail Construction - Turner Road	54000	210,000	27,300	9,330	0	9,330	17,970	
MRWA Project - Walter Road (SLK 0.10 - 2.15)	50384	335,000	100,498	146,837	0	146,837	(46,339)	
MRWA Project - Hazelvale Road (SLK 0.00 - 3.63)	50385	369,000	368,995	819	0	819	368,176	
MRWA Project - Ocean Beach Road - Design, Geotech & Survey Only	50386	90,000	0	0	67,415	67,415	0	
MRWA Project - Turner Road - Design, Geotech & Survey Only	50387	90,000	60,300	7,988	31,325	39,314	52,312	
MRWA Project - Walter Road - Design, Geotech & Survey Only	50388	90,000	0	0	55,093	55,093	0	
MRWA Project - Hollings Road - Design, Geotech & Survey Only	50389	60,000	0	0	69,415	69,415	0	
MRWA Project - Mount Shadforth Road (SLK 0.50 - 0.80)	50395	1,016,000	0	5,092	924,351	924,443	(5,092)	
Comm Route - Glenrowan Road (SLK 0.01 - 2.46)	50330	288,000	0	99,719	0	99,719	(99,719)	
Comm Route - Kernutts Road (SLK 1.85 - 2.85)	50331	469,000	468,996	13,617	118,789	132,405	455,379	
Comm Route - Redman Road (SLK 2.50 - 4.79)	50332	263,000	0	71,309	0	71,309	(71,309)	
SLRIP - Timber Bridge Replacement	50519	300,000	0	0	0	0	0	
Pathway - Pedestrian Bridge Renewal	51005	50,000	0	0	0	0	0	
Footpath Renewal	50020	80,000	24,800	0	4,091	4,091	24,800	
Total Roads Infrastructure		3,897,500	1,144,377	383,525	1,270,479	1,654,003	760,852	
Other Infrastructure								
Hardy Street Sewerage, Drainage & Remediation	1076154	1,071,582	0	0	38,060	38,060	0	
Berridge Park Upgrade	52190	1,500,000	3,750	787	1,481,600	1,482,387	2,963	
Denmark Surf Club Precinct Development - Public Realm	52150	680,000	680,000	717,852	95	717,947	(37,852)	
Install BBQ Facilities at Rivermouth	52160	42,000	30,000	23,145	4,973	28,118	6,855	
Hopson Park Upgrades	52185	65,000	0	0	0	0	0	
Recreation Facility Fencing & Delineation Upgrades	52180	30,000	0	47	0	47	(47)	
Peaceful Bay Outdoor Gym Equipment	52195	34,000	0	0	0	0	0	
EV Infrastructure - Project 1 (Arena Future Fuels)	50132	16,000	16,000	360	0	360	15,640	
EV Infrastructure - Project 2 (Charged Up)	50135	105,000	78,750	23,699	19,067	42,766	35,984	
Total Other Infrastructure		3,543,582	808,500	765,891	1,543,795	2,309,685	23,542	
Summary of Capital Acquisitions								
Land and Buildings		2,175,000	1,102,500	938,007	20,351	958,358	164,493	
Plant and Equipment		1,361,000	160,000	130,759	11,800	142,559	29,241	
Furniture and Equipment		110,000	5,000	5,500	0	5,500	(500)	
Roads Infrastructure (including Bridges)		3,897,500	1,144,377	383,525	1,270,479	1,654,003	760,852	
Other Infrastructure		3,543,582	808,500	765,891	1,543,795	2,309,685	23,542	
Capital Expenditure Total		11,087,082	3,220,377	2,223,682	2,846,424	5,070,106	977,628	
				% Completed	20.06%	Actual	45.73%	Committed

Comments/Notes - Capital Expenditure

\$2,223,682 of capital expenditure has been incurred to the end of November 2025. This represents 20.06% of the annual adopted budgeted capital works. Total YTD committed expenditure of \$5,070,106 has been incurred, which represents 45.73% of the total annual capital expenditure budget.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 6: RESERVES

Name	Adopted Budget Opening Balance	Actual Opening Balance	Adopted Budget Interest Earned	Actual Interest Earned	Adopted Budget Transfers In (+)	Actual Transfers In (+)	Adopted Budget Transfers Out (-)	Actual Transfers Out (-)	Transfer out Reference	Adopted Budget Closing Balance	Actual YTD Closing Balance
Lime Quarry Rehabilitation Reserve	\$ 324,865	\$ 324,865	\$ 13,319	\$ 2,617	0	0	\$ 0	\$ 0		\$ 338,184	\$ 327,482
Parry Inlet Reserve	213,516	213,516	8,754	1,720	10,000	0	0	0		232,270	215,236
Employee Leave Entitlements Reserve	488,500	488,500	20,028	3,936	0	0	(20,000)	0		488,528	492,435
Infrastructure Reserve	2,310,929	2,310,929	94,748	18,618	514,308	0	(1,788,582)	0		1,131,403	2,329,547
Plant Replacement Reserve	570,563	570,563	23,393	4,597	400,000	0	(469,000)	0		524,956	575,159
Waste Services Reserve	1,156,656	1,156,656	47,423	9,319	170,000	0	0	0		1,374,079	1,165,975
Aquatic Facility Development Reserve	125,365	125,365	5,140	1,010	10,000	0	0	0		140,505	126,375
Peaceful Bay Reserve	377,643	377,643	15,483	3,042	35,000	0	0	0		428,126	380,686
Rivermouth Caravan Park Reserve	137,140	137,140	5,623	1,105	0	0	0	0		142,763	138,245
Peaceful Bay Caravan Park Reserve	93,738	93,738	3,843	755	0	0	0	0		97,581	94,493
Recreation Centre Reserve	36,303	36,303	1,488	292	50,000	0	(15,000)	0		72,791	36,595
Strategic Reserve	135,753	135,753	5,566	1,094	5,000	0	0	0		146,319	136,847
ICT Reserve	64,338	64,338	2,638	518	15,000	0	(60,000)	0		21,976	64,857
Legal Contingency Reserve	42,892	42,892	1,759	346	10,000	0	0	0		54,651	43,238
	6,078,201	6,078,201	249,205	48,969	1,219,308	0	(2,352,582)	0		5,194,132	6,127,170

Comments/Notes - Reserves

The movement in cash backed reserve funds represents interest earned on reserve funds and transfers to and from reserves as adopted in the budget. The more significant transfers are normally performed towards the end of the financial year to coincide with the completion of the capital works program to which most transfers relate.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

Note 7: INFORMATION ON BORROWINGS

(a) Debenture Repayments

Particulars	Principal 1-Jul-25	New Loans (Adopted Budget)	New Loans (YTD Actual)	Principal Repayments			Principal Outstanding			Interest Repayments			Interest Rate	Maturity Date
				YTD Actual \$	YTD Budget \$	Adopted Budget \$	YTD Actual \$	Adopted Budget \$	YTD Actual \$	YTD Budget \$	Adopted Budget \$			
142 Lionsville	212,351			20,531	20,531	41,768	191,820	170,583	5,320	5,320	15,064	6.88%	12-Nov-29	
147 Recreation - Football Clubrooms	84,818			0	0	14,906	84,818	69,912	0	0	5,790	6.37%	30-Jun-30	
152 Purchase Reserve 27101	181,236			0	0	25,897	181,236	155,339	0	0	11,865	6.04%	30-Jun-31	
157 Riverside Club S/Supporting	282,930			10,790	10,790	21,756	272,140	261,174	3,319	3,319	10,896	3.80%	12-May-36	
159 Riverside Club Stage 1	318,408			11,622	11,622	23,424	306,786	294,984	1,122	1,122	11,565	3.11%	13-Aug-36	
158 Purchase Lot 228, Reserve 18587	55,122			0	0	55,122	55,122	0	0	0	1,255	2.70%	01-Jun-26	
160 Purchase Waste Services Truck	267,200			0	0	85,173	267,200	182,027	0	0	12,688	4.45%	30-Jun-28	
161 Energy Efficiency Upgrades	387,724			12,411	12,411	50,469	375,313	337,255	4,266	4,266	18,822	4.40%	31-Mar-32	
162 Surf Club Precinct Redevelopment	563,670			11,464	11,464	46,674	552,206	516,996	6,655	6,655	29,484	4.72%	31-Mar-35	
163 - Depot Upgrade	1,000,000		0	0	0	37,723	0	962,277	0	0	26,068	TBC	TBC	
	2,353,458	1,000,000		0	66,817	66,818	402,910	2,286,641	2,950,546	20,681	20,682	143,497		

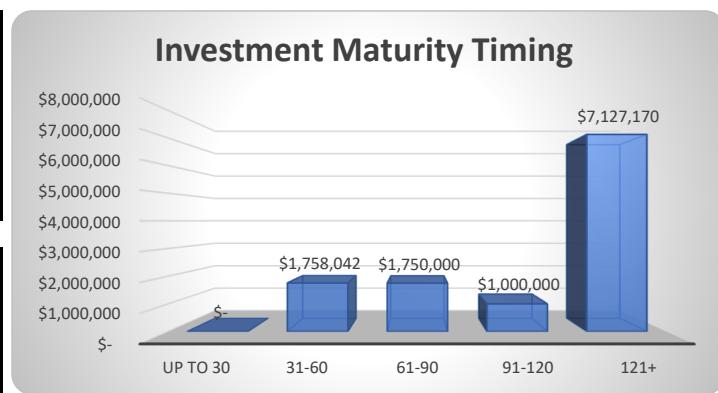
SHIRE OF DENMARK
INVESTMENT REGISTER
For the period ending 30 November 2025

INVESTMENT REGISTER									
INVESTMENT NO.	TYPE	ACC NO.	DATE INVESTED	MATURITY DATE	FUND	AMOUNT INVESTED	INTEREST RATE	DAYS INVESTED	INSTITUTION
3R	TD	74-949-5332	26-Sep-25	26-May-26	Restricted	\$ 1,503,234	4.25%	242	NAB
4R	TD	4906930	26-Sep-25	25-Mar-26	Restricted	\$ 1,114,595	4.10%	180	BENDIGO
5R	TD	38218207.161	29-Aug-25	02-Mar-26	Restricted	\$ 1,700,928	4.08%	185	CBA
6R	TD	30-866-6423	30-Jul-25	27-Jan-26	Restricted	\$ 799,081	4.20%	181	NAB
7R	TD	90-089-3246	26-Sep-25	26-May-26	Restricted	\$ 757,685	4.25%	242	NAB
8R	TD	38218207.162	29-Aug-25	02-Mar-26	Restricted	\$ 251,648	4.08%	185	CBA
9M	TD	38218207.163	04-Sep-25	03-Dec-25	Unrestricted	\$ 1,000,000	4.09%	90	CBA
10M	TD	95-800-5125	19-Sep-25	18-Dec-25	Unrestricted	\$ 750,000	4.15%	90	NAB
11M	TD	5247418	19-Sep-25	18-Mar-26	Unrestricted	\$ 500,000	4.05%	180	BENDIGO
12M	TD	38218207.164	28-Nov-25	27-Jan-26	Unrestricted	\$ 1,258,042	4.09%	60	CBA
14M	TD	70-120-7581	30-Sep-25	06-Jan-26	Unrestricted	\$ 1,000,000	4.10%	98	NAB
15M	TD	5256645	30-Sep-25	27-Feb-26	Unrestricted	\$ 500,000	4.05%	150	BENDIGO
16M	TD	38218207.165	31-Oct-25	01-Dec-25	Unrestricted	\$ 500,000	3.80%	31	CBA
TOTAL FUNDS INVESTED						\$ 11,635,212			

PORTFOLIO ANALYSIS						INTEREST EARNED			
Institution	Amount	No.	%	S&P STR @ May 2022	Policy - S&P STR Institution Investment Max	Month Actual	Month Actual	YTD Actual	YTD Budget
NAB	\$ 4,810,000	5	41.34%	A-1+	50%	Interest on Investments	8,377	151,001	153,480
CBA	\$ 4,710,618	5	40.49%	A-1+	50%	Accrued Interest	88,821		
Bendigo Bank	\$ 2,114,595	3	18.17%	A-2	25%	Total Interest Earned	97,198	151,001	153,480
Total Funds Invested	\$ 11,635,212	13	100.00%						

		Amount
Opening Balance for Month		11,627,170
Add: Funds Invested		-
Less: Funds Redeemed		335
Add: Interest Earned on Investments for Month		8,377
Closing Balance for the Month		11,635,212

BREAKDOWN OF INVESTED FUNDS		Amount
Municipal Reserves		5,508,042
Total Funds Invested		6,127,170
		11,635,212



SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 30 November 2025

SUMMARY: CASH AND INVESTMENTS

	Interest Rate	Unrestricted \$	Restricted \$	Trust \$	Total Amount \$	Institution	Maturity Date
(a) Cash Deposits							
Municipal Bank Account	Variable	1,422,027		55,850	1,422,027	NAB	At Call
Trust Bank Account	0.00%				55,850	NAB	At Call
Other Cash On Hand	Nil	2,520			2,520	N/A	On Hand
Other Cash - Bond	Nil	4,372			4,372	N/A	On Hand
Sub Total Cash Deposits		1,428,919	0	55,850	1,484,769		
(b) Term Deposits							
3R	4.25%		1,503,234		1,503,234	NAB	26-May-26
4R	4.10%		1,114,595		1,114,595	BENDIGO	25-Mar-26
5R	4.08%		1,700,928		1,700,928	CBA	02-Mar-26
6R	4.20%		799,081		799,081	NAB	27-Jan-26
7R	4.25%		757,685		757,685	NAB	26-May-26
8R	4.08%		251,648		251,648	CBA	02-Mar-26
9M	4.09%	1,000,000			1,000,000	CBA	03-Dec-25
10M	4.15%	750,000			750,000	NAB	18-Dec-25
11M	4.05%	500,000			500,000	BENDIGO	18-Mar-26
12M	4.09%	1,258,042			1,258,042	CBA	27-Jan-26
14M	4.10%	1,000,000			1,000,000	NAB	06-Jan-26
15M	4.05%	500,000			500,000	BENDIGO	27-Feb-26
16M	3.80%	500,000			500,000	CBA	01-Dec-25
Sub Total Term Deposits		5,508,042	6,127,170	0	11,635,212		
Total Cash & Investments		6,936,961	6,127,170	55,850	13,119,982		

NAB National Australia Bank
CBA Commonwealth Bank of Australia
BENDIGO Bendigo Bank

