SHIRE OF DENMARK

MONTHLY FINANCIAL REPORT
For the period ending 31 July 2026

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SHIRE OF DENMARK
STATEMENT OF FINANCIAL ACTIVITY
(Statutory Reporting by Nature & Type)
For the period ending 31 July 2026

	Note	Adopted Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)
Operating Revenues		$	$	$	$	%
Rates		9,820,975	0	**0**	0	
Operating grants & contributions		1,495,903	113,633	**115,354**	1,721	1.51%
Fees and charges		4,482,802	143,184	**151,517**	8,333	5.82%
Interest Earnings		649,366	45,172	**43,980**	(1,192)	(2.64%)
Other Revenue		52,110	27,299	**28,665**	1,366	5.00%
Total Operating Revenue		16,501,156	329,288	**339,516**	10,228	3.11%
Operating Expense						
Employee Costs		(9,273,340)	(681,703)	**(670,634)**	11,069	1.62%
Materials and Contracts		(4,814,698)	(419,526)	**(391,274)**	28,252	6.73%
Utility Charges		(262,225)	(25,811)	**(24,371)**	1,440	5.58%
Depreciation		(6,008,875)	(500,727)	**0**	500,727	100.00%
Finance Costs		(178,989)	0	**0**	0	
Insurance		(380,680)	(191,353)	**(186,970)**	4,383	2.29%
Other Expenditure		(476,735)	(2,332)	**(1,943)**	389	16.67%
Total Operating Expenditure		(21,395,542)	(1,821,452)	**(1,275,193)**	546,260	29.99%
Sub Total		**(4,894,386)**	**(1,492,164)**	**(935,676)**		
Capital grants & contributions		8,589,854	0	0	0	
Profit/(Loss) on Asset Disposal		120,069	0	0	0	
		8,709,923	0	0	0	
Net Result		**3,815,537**	**(1,492,164)**	**(935,676)**		
Funding Balance Adjustments						
Add back Depreciation		6,008,875	500,727	0	(500,727)	(100.00%)
Adjust (Profit)/Loss on Asset Disposal		(120,069)	0	0	0	
Adjust Provisions and Accruals		0	0	1,977	1,977	
Net Cash from Operations		**9,704,343**	**(991,437)**	**(933,699)**	**57,738**	
Capital Expenses						
Repayment of Debentures	7	(430,759)	0	**0**	0	
Principal elements of finance leases		0	0	**0**	0	
Transfer to Reserves	6	(1,385,576)	0	**0**	0	
Land and Buildings	5	(4,151,570)	(41,000)	**(43,106)**	(2,106)	(5.14%)
Roads Infrastructure	5	(2,857,206)	(7,998)	**(5,269)**	2,729	34.13%
Bridges	4	0	0	**0**	0	
Parks, Garden and Reserves	4	0	0	**0**	0	
Footpaths and Cycleways	4	0	0	**0**	0	
Other Infrastructure	5	(6,999,616)	(134,000)	**(125,364)**	8,636	6.45%
Plant and Equipment	5	(1,463,000)	(120,000)	**(128,808)**	(8,808)	(7.34%)
Furniture and Equipment	5	(10,000)	0	**0**	0	
Total Capital Expenditure		(17,297,727)	(302,998)	**(302,546)**	452	0.15%
Net Cash from Capital Activities		**(7,593,384)**	**(1,294,435)**	**(1,236,245)**	**58,190**	
Capital Revenues						
Proceeds from New Debentures		3,112,500	0	**0**	0	
Proceeds from Disposal of Assets		387,000	0	**500**	500	
Proceeds from Advances		0	0	**0**	0	
Self-Supporting Loan Principal		22,473	0	**0**	0	
Transfer from Reserves	6	2,188,144	0	**0**	0	
Advances to Community Groups		0	0	**0**	0	
Net Cash from Financing Activities		**5,710,117**	**0**	500	**500**	
Total Net Operating + Capital		**(1,883,267)**	**(1,294,435)**	**(1,235,745)**	**58,690**	
Rate Revenue	6	**0**	**0**	0	**0**	
Opening Funding Restricted Grants		**0**	**0**	0	**0**	
Opening Funding Surplus		**1,883,267**	**1,883,267**	1,884,166	**899**	0.05%
Closing Funding Surplus(Deficit)		**(0)**	**588,832**	**648,420**	**59,588**	

*This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 July 2026

Note 1: EXPLANATION OF MATERIAL VARIANCES

In line with Regulation 34(5) of the Local Government (Financial Management) Regulations 1996 and AASB 101 - Presentation of Financial Statements, Council has set a materiality threshold for the 2026/2027 financial year. Any difference between budgeted and actual figures that is greater than 10% or $50,000, must be explained in the Statement of Financial Activity.

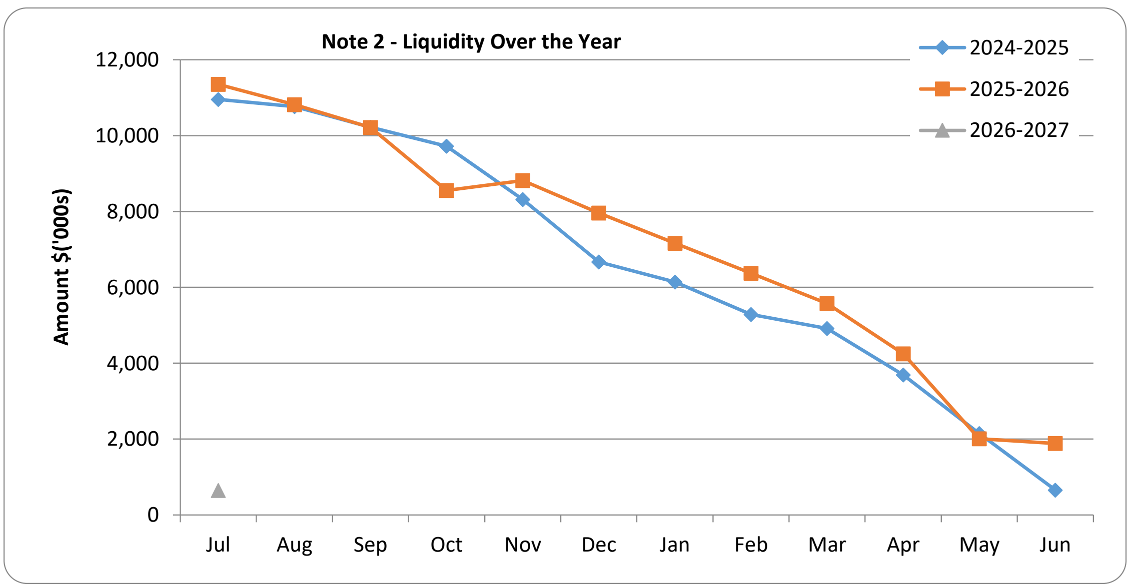
Noting that as Council adopts an annualised Budget, the Executive Manager of Corporate Services may vary the month end Budget estimates from time to time to take into consideration the variances with respect to project timing and scheduling to allow for more realistic and relevant comparisons to be made, subject to the total of the Council adopted Budget not being altered.

	Adopted Annual Budget	YTD Budget	YTD Actual	Var. $	Var. %
Operating Expenses					
Depreciation Depreciation expense has not yet been recognised for the 2026–2027 financial year and will be recognised following completion of the audit for the year ended 30 June 2026.	(6,008,875)	(500,727)	0	500,727	100.00%
Other Expenditure The variance relates to the timing of various minor items classified as 'Other Expenditure'.	(476,235)	(2,332)	(1,943)	389	16.67%
Capital Expenditure					
Road Infrastructure Drainage renewal works are progressing slightly ahead of the budgeted schedule.	(2,857,206)	(7,998)	(5,269)	2,729	34.13%

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 July 2026

Note 2: NET CURRENT FUNDING POSITION

	Note	This Period	Last Period	Same Period Last Year
		Positive=Surplus (Negative=Deficit)		
		$	$	$
Current Assets				
Cash Unrestricted		3,936,842	5,132,936	951,487
Cash Restricted		6,371,532	6,371,532	6,080,493
Total Cash		**10,308,374**	**11,504,468**	**7,031,980**
Receivables - Rates	4	281,016	333,648	9,457,105
Receivables - Other		200,293	176,329	2,709,554
Receivables - Sundry Debtors	4	149,955	523,056	418,414
Inventories		11,079	14,419	94,170
		10,950,717	**12,551,919**	**19,711,223**
Less: Current Liabilities				
Payables		(5,422,401)	(5,787,858)	(3,886,634)
Add Back Self Supporting Loan Adjustment		(22,473)	(22,473)	(21,756)
Add Back Current Leave Provisions		1,188,779	1,188,779	1,263,194
Add Back Current Loan Liability		325,330	325,330	365,186
		(3,930,765)	(4,296,222)	(2,280,010)
Less: Cash Reserves	6	(6,371,532)	(6,371,532)	(6,080,493)
Net Current Funding Position		**648,420**	**1,884,166**	**11,350,720**



Comments - Net Current Funding Position

The Net Currrent Funding Position (NCFP) for July (FY26/27) is $10,702,300 lower than the same period in FY25/26. This is due to the later adoption of the budget and rates not being levied until August 2026.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 July 2026

Note 3: BUDGET AMENDMENTS

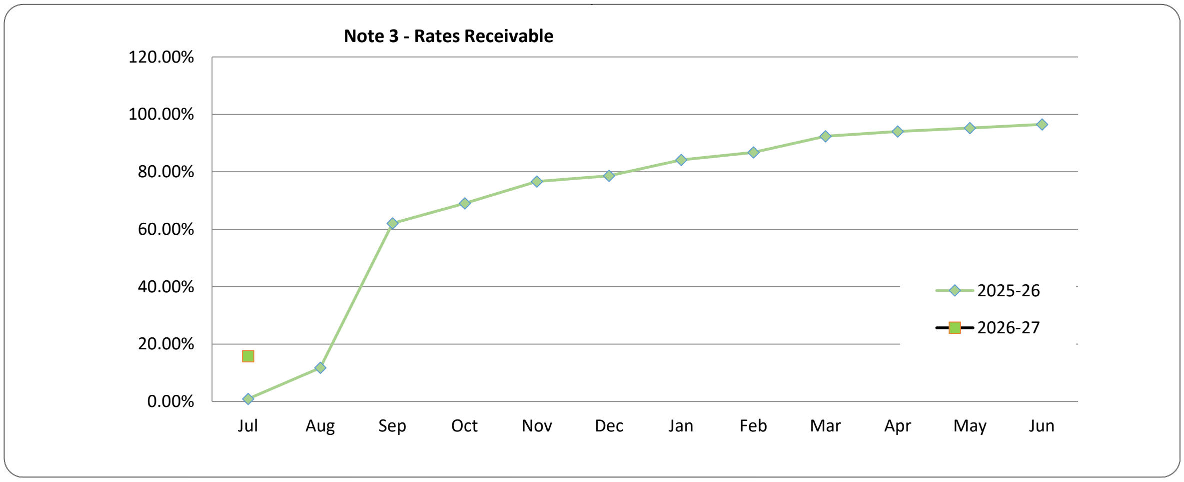
Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Back Funded from Reserves	Current Budget Running Balance
				$	$	$	$	$
	Budget Adoption		Closing Surplus					0

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 July 2026

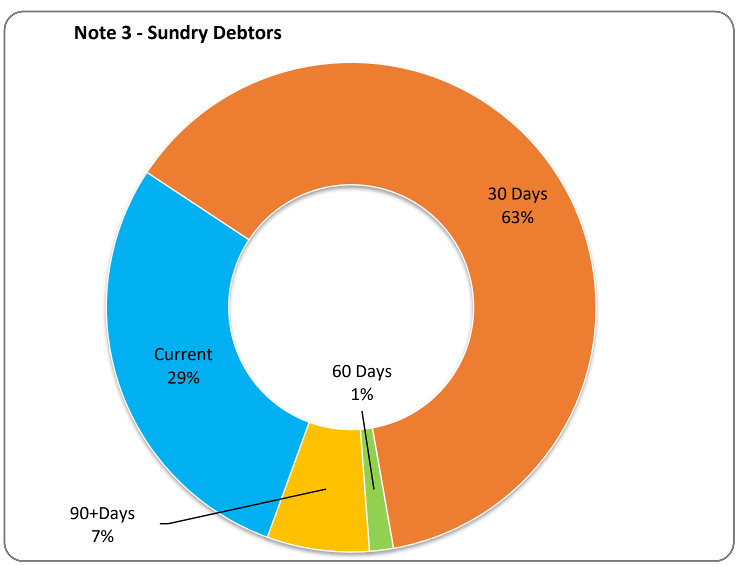
Note 4: RECEIVABLES

Receivables - Rates Receivable	**31 July 2026**	**30 June 2026**
	$	$
Opening Arrears Previous Years	333,648	332,690
Levied this year	0	9,239,903
Less Collections to date	(52,633)	(9,238,945)
Equals Current Outstanding	**281,016**	**333,648**
Net Rates Collectable	**281,016**	**333,648**
% Collected	15.77%	96.51%



Receivables - Sundry Debtors	Current	30 Days	60 Days	90+Days
	$	$	$	$
Sundry Debtors - General	43,087	94,390	2,357	10,120
Total Receivables - Sundry Debtors				**149,955**

*Amounts shown above include GST (where applicable)



Comments/Notes - Receivables General
As at 31 July 2026, outstanding sundry debtors totalled $149,955 compared to $418,414 at the same time last year.

Note 5: CAPITAL ACQUISITIONS

Assets		Current Annual Adopted Budget	Current YTD Budget	YTD Actual	Purchase Orders Outstanding	Total YTD Committed	Variance (Over) Under
Land and Buildings							
DFES Fire Control Facility	55100	2,362,500	0	0	0	0	0
DFES Carmathen Fire Shed Upgrades	55101	15,000	15,000	13,255	0	13,255	1,745
DFES Mt Shadforth Fire Shed Upgrades	55102	15,000	0	0	15,000	15,000	0
Toilet Facilities at Peaceful Bay	51140	220,000	0	0	0	0	0
Shire Buildings - Energy Efficiency Upgrades	50214	19,070	6,000	12,391	0	12,391	(6,391)
Denmark Library - Relocation	1141004	520,000	20,000	17,461	0	17,461	2,539
Depot Redevelopment	52502	1,000,000	0	0	0	0	0
Total Land and Buildings		**4,151,570**	**41,000**	**43,106**	**15,000**	**58,106**	**(2,106)**
Plant and Equipment							
Plant - Bushfire Command Vehicle & BRMP Vehicle	1511054	147,000	40,000	35,625	55,222	90,847	4,375
Plant - Rangers Vehicle	1531054	80,000	80,000	93,182	0	93,182	(13,182)
Purchase Plant - Recreation	1131054	36,000	0	0	0	0	0
Purchase of Road Plant	1231054	1,200,000	0	0	0	0	0
Total Plant and Equipment		**1,463,000**	**120,000**	**128,808**	**55,222**	**184,029**	**(8,808)**
Furniture and Equipment							
Purchase Gym Equipment - Recreation Centre	1161104	10,000	0	0	0	0	0
Total Furniture and Equipment		**10,000**	**0**	**0**	**0**	**0**	**0**
Roads Infrastructure							
Drainage Renewal Works	50030	60,000	7,998	4,429	1,680	6,109	3,569
Drainage Upgrade Works - Flood Mitigation	50802	100,000	0	0	0	0	0
Council Construction - CBD Carparks Upgrades	50080	40,000	0	0	0	0	0
Bike Trail Construction - Turner Road	54000	250,000	0	540	0	540	(540)
Council Construction - Sunny Glenn Road - Resheet SLK 3.40 - 4.62	54020	80,000	0	0	0	0	0
Council Construction - Happy Valley Road - Resheet SLK 6.17 - 9.32	54030	240,000	0	0	0	0	0
Council Construction - Station Road - Resheet SLK 0.88 - 2.25	54040	80,000	0	0	0	0	0
MRWA Project - Turner Road Reconstruct (SLK 0.01 - 1.97)	50400	1,170,000	0	300	0	300	(300)
Comm Route - Redman Road (SLK 2.85 - 3.85)	50333	275,110	0	0	0	0	0
SLRIP - Timber Bridge Replacement	50519	300,000	0	0	0	0	0
Specific Project - Timber Bridge Asset Renewal Works	50520	132,096	0	0	0	0	0
Pathway - Pedestrian Bridge Renewal	51005	130,000	0	0	0	0	0
Total Roads Infrastructure		**2,857,206**	**7,998**	**5,269**	**1,680**	**6,949**	**2,729**
Other Infrastructure							
Hardy Street Sewerage, Drainage & Remediation Works	1076154	1,039,231	0	0	0	0	0
Parks Infrastructure Upgrade - Berridge Park	52190	5,496,385	100,000	93,025	5,299,210	5,392,235	6,975
Peaceful Bay Outdoor Gym Equipment	52195	34,000	34,000	32,339	0	32,339	1,661
Prawn Rock Channel All Abilities Access	52200	150,000	0	0	0	0	0
Bore Replacement	52205	30,000	0	0	0	0	0
Kwoorabup Park Path Consolidation	52210	100,000	0	0	0	0	0
Total Other Infrastructure		**6,999,616**	**134,000**	**125,364**	**5,299,210**	**5,424,574**	**8,636**
Summary of Capital Acquisitions							
Land and Buildings		4,151,570	41,000	43,106	15,000	58,106	(2,106)
Plant and Equipment		1,463,000	120,000	128,808	55,222	184,029	(8,808)
Furniture and Equipment		10,000	0	0	0	0	0
Roads Infrastructure (including Bridges)		2,857,206	7,998	5,269	1,680	6,949	2,729
Other Infrastructure		6,999,616	134,000	125,364	5,299,210	5,424,574	8,636
Capital Expenditure Total		**15,481,392**	**302,998**	**302,546**	**5,371,112**	**5,673,658**	**452**
			% Completed	1.95%	Actual	36.65%	Committed

Comments/Notes - Capital Expenditure
$302,546 of capital expenditure has been incurred to the end of July 2026. This represents 1.95% of the annual adopted budgeted capital works. Total YTD committed expenditure of $5,673,658 has been incurred, which represents 36.65% of the total annual capital expenditure budget.

SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31 July 2026

Note 6: RESERVES

Name	Adopted Budget Opening Balance	Actual Opening Balance	Adopted Budget Interest Earned	Actual Interest Earned	Adopted Budget Transfers In (+)	Actual Transfers In (+)	Adopted Budget Transfers Out (-)	Actual Transfers Out (-)	Transfer out Reference	Adopted Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$		$	$
Lime Quarry Rehabilitation Reserve	338,751	338,751	16,938	0	0	0	0	0		355,689	338,751
Parry Inlet Reserve	232,643	232,643	11,632	0	10,000	0	0	0		254,275	232,643
Employee Leave Entitlements Reserve	489,381	489,381	24,469	0	0	0	(20,000)	0		493,850	489,381
Infrastructure Reserve	1,840,758	1,840,758	92,038	0	300,000	0	(1,231,644)	0		1,001,152	1,840,758
Plant Replacement Reserve	917,921	917,921	45,896	0	400,000	0	(926,500)	0		437,317	917,921
Waste Services Reserve	1,376,097	1,376,097	68,805	0	177,000	0	0	0		1,621,902	1,376,097
Aquatic Facility Development Reserve	140,724	140,724	7,036	0	10,000	0	0	0		157,760	140,724
Peaceful Bay Reserve	428,785	428,785	21,439	0	35,000	0	0	0		485,224	428,785
Rivermouth Caravan Park Reserve	143,002	143,002	7,150	0	0	0	0	0		150,152	143,002
Peaceful Bay Caravan Park Reserve	97,745	97,745	4,887	0	0	0	0	0		102,632	97,745
Recreation Centre Reserve	82,354	82,354	4,118	0	50,000	0	(10,000)	0		126,472	82,354
Strategic Reserve	146,556	146,556	7,328	0	5,000	0	0	0		158,884	146,556
ICT Reserve	82,089	82,089	4,104	0	70,000	0	0	0		156,193	82,089
Legal Contingency Reserve	54,726	54,726	2,736	0	10,000	0	0	0		67,462	54,726
	6,371,532	**6,371,532**	**318,576**	**0**	**1,067,000**	**0**	**(2,188,144)**	**0**		**5,568,964**	**6,371,532**

Comments/Notes - Reserves

The movement in cash backed reserve funds represents interest earned on reserve funds and transfers to and from reserves as adopted in the budget. The more significant transfers are normally performed towards the end of the financial year to coincide with the completion of the capital works program to which most transfers relate.

Note 7: INFORMATION ON BORROWINGS

(a) Debenture Repayments

Particulars	Principal 1-Jul-26	New Loans (Adopted Budget)	New Loans (Amended Budget)	New Loans (YTD Actual)	Principal Repayments			Principal Outstanding		Interest Repayments			Interest Rate	Maturity Date
					YTD Actual	YTD Budget	Adopted Budget	YTD Actual	Adopted Budget	YTD Actual	YTD Budget	Adopted Budget		
					$	$	$	$	$	$	$	$		
142 Lionsville	170,583				0	0	44,691	170,583	125,892	0	0	11,857	6.88%	12-Nov-29
147 Recreation - Football Clubrooms	69,913				0	0	15,870	69,913	54,043	0	0	4,735	6.37%	30-Jun-30
152 Purchase Reserve 27101	155,339				0	0	27,484	155,339	127,855	0	0	10,120	6.04%	30-Jun-31
157 Riverside Club S/Supporting	261,174				0	0	22,473	261,174	238,701	0	0	10,021	3.80%	12-May-36
159 Riverside Club Stage 1	294,984				0	0	24,158	294,984	270,826	0	0	10,655	3.11%	13-Aug-36
160 Purchase Waste Services Truck	182,027				0	0	89,009	182,027	93,018	0	0	8,248	4.45%	30-Jun-28
161 Energy Efficiency Upgrades	337,255				0	0	52,727	337,255	284,528	0	0	16,204	4.40%	31-Mar-32
162 Surf Club Precinct Redevelopment	516,996				0	0	48,917	516,996	468,079	0	0	26,901	4.72%	31-Mar-35
163 Depot Upgrade	0	750,000	750,000	0	0	0	13,936	750,000	736,064	0	0	11,479	5.24% *	31/03/2037 *
164 DFES Fire Control Facility	0	2,362,500	2,362,500	0	0	0	91,494	2,362,500	2,271,006	0	0	68,769	5.18% *	31/12/2036 *
	1,988,271	3,112,500	3,112,500	0	0	0	430,759	5,100,771	4,670,012	0	0	178,989		

Comments/Notes - Information on Borrowings

* Interest rates and maturity dates marked with an asterisk are estimates provided by WATC for budget purposes.

The Shire has been advised by DFES that funding for the proposed DFES Fire Control Facility will not be received in the 2026–2027 financial year. Accordingly, the budgeted drawdown of Loan 164 will be adjusted as part of the budget review.

SHIRE OF DENMARK
INVESTMENT REGISTER
For the period ending 31st July 2026

INVESTMENT REGISTER

INVESTMENT NO.	TYPE	ACC NO.	DATE INVESTED	MATURITY DATE	FUND	AMOUNT INVESTED	INTEREST RATE	DAYS INVESTED	INSTITUTION
3R	TD	74-949-5332	30-Jun-26	25-Sep-26	Restricted	$ 3,198,135	5.05%	87	NAB
4R	TD	5396895	30-Jun-26	25-Sep-26	Restricted	$ 1,151,613	4.80%	87	BENDIGO
5R	TD	38218207.445	30-Jun-26	25-Sep-26	Restricted	$ 2,021,783	5.07%	87	CBA
9M	TD	38218207.430	04-Jun-26	03-Aug-26	Unrestricted	$ 501,862	4.85%	60	CBA
11M	TD	5391338	18-Jun-26	17-Aug-26	Unrestricted	$ 300,000	4.50%	60	BENDIGO
12M	TD	38218207.438	29-Jul-26	27-Oct-26	Unrestricted	$ 767,006	5.03%	90	CBA
15M	TD	5466708	29-Jul-26	27-Oct-26	Unrestricted	$ 303,312	4.90%	90	BENDIGO
17M	TD	38218207.431	19-Jun-26	18-Aug-26	Unrestricted	$ 1,200,000	4.84%	60	CBA
					TOTAL FUNDS INVESTED	**$ 9,443,711**			

PORTFOLIO ANALYSIS

Institution	Amount	No.	%	S&P STR @ May 2022	Policy - S&P STR Institution Investment Max %
NAB	$ 3,198,135	6	33.87%	A-1+	50%
CBA	$ 4,490,651	5	47.55%	A-1+	50%
Bendigo Bank	$ 1,754,925	3	18.58%	A-2	25%
Total Funds Invested	**$ 9,443,711**	**14**	**100.00%**		

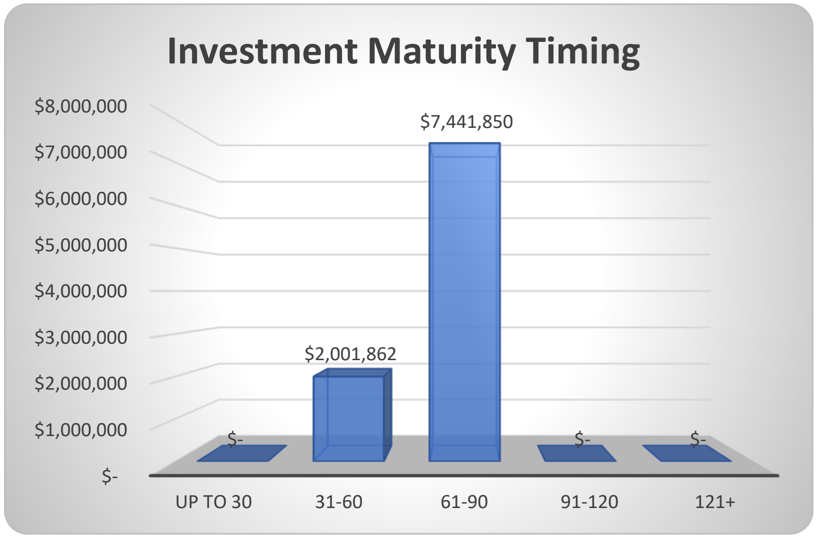
INTEREST EARNED

Month Actual	Month Actual	YTD Actual	YTD Budget
Interest on Investments	6,171	41,728	40,531
Accrued Interest	35,557		
Total Interest Earned	**41,728**	**41,728**	**40,531**

	Amount
Opening Balance for Month	9,844,584
Add: Funds Invested	-
Less: Funds Redeemed	(407,043)
Add: Interest Earned on Investments for Month	6,171
Closing Balance for the Month	**9,443,711**

BREAKDOWN OF INVESTED FUNDS

	Amount
Municipal	3,072,180
Reserves	6,371,532
Total Funds Invested	**9,443,711**



SHIRE OF DENMARK
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the period ending 31st July 2026

SUMMARY: CASH AND INVESTMENTS

	Interest Rate	Unrestricted $	Restricted $	Trust $	Total Amount $	Institution	Maturity Date
(a) **Cash Deposits**							
Municipal Bank Account	Variable	857,771			857,771	NAB	At Call
Trust Bank Account	0.00%			55,850	55,850	NAB	At Call
Other Cash On Hand	Nil	2,520			2,520	N/A	On Hand
Other Cash - Bond	Nil	4,372			4,372	N/A	On Hand
Sub Total Cash Deposits		**864,663**	**0**	**55,850**	**920,513**		
(b) **Term Deposits**							
3R	5.05%		3,198,135		3,198,135	NAB	25-Sep-26
4R	4.80%		1,151,613		1,151,613	BENDIGO	25-Sep-26
5R	5.07%		2,021,783		2,021,783	CBA	25-Sep-26
9M	4.85%	501,862			501,862	CBA	03-Aug-26
11M	4.50%	300,000			300,000	BENDIGO	17-Aug-26
12M	5.03%	767,006			767,006	CBA	27-Oct-26
15M	4.90%	303,312			303,312	BENDIGO	27-Oct-26
17M	4.84%	1,200,000			1,200,000	CBA	18-Aug-26
Sub Total Term Deposits		**3,072,180**	**6,371,532**	**0**	**9,443,711**		
Total Cash & Investments		**3,936,842**	**6,371,532**	**55,850**	**10,364,225**		

NAB	National Australia Bank
CBA	Commonwealth Bank of Australia
BENDIGO	Bendigo Bank

Comments/Notes - Investments