

CSRFF Procedure



The following is the procedure followed by the Shire of Denmark in regards to the CSRFF process.

- January 2019 Sport and Recreation clubs who could be submitting a CSRFF annual grants application to discuss project with both the Department of Local Government, Sport and Cultural Industries and the Shire of Denmark.
- June/July 2019 CSRFF Annual Grants Round is now opened and advertised in the Denmark Bulletin and emailed to all sport and recreation groups in the Shire of Denmark
- August 2019 Completed CSRFF Annual Grant Application forms must be submitted to the Shire of Denmark by 30 August 2019.
- September 2019 Shire of Denmark to prepare CSRFF Agenda for Council Consideration. Applications are required to be ranked in order of priority. Council will determine the level of support that the Shire will provide to each application and outcomes are detailed in the Council Meeting Minutes.
- September 2019 Shire of Denmark to lodge all applications with the Department of Sport and Recreation Great Southern Office by 27 September 2019.
- October 2019 All applications from the Great Southern region are assessed by Department of Local Government, Sport and Cultural Industries, Great Southern Regional Manager, and forwarded to the Department with their recommendations.
- November/December 2019 All applications are assessed by State Sporting Associations and CSRFF Facilities Consultant.
- November/ December 2019 CSRFF Advisory committee considers applications and makes recommendations.
- January/February 2020 Hon. Minister for Sport considers recommendations and gives approvals.
- Both successful and unsuccessful applicants are notified.



Summary of CSRFF Applications



Denmark Surf Life Saving Club Transformation Project

The existing DSLSC facilities have the following limitations:

- Out-dated with current building now over 30 years old;
- Unsuitable for current surf lifesaving operations;
- Do not allow for suitable future growth in membership and/or general Denmark population or tourism growth. The trend over the past few years has demonstrated strong and consistent growth to the current level of 363 members;
- There is insufficient and inadequate space for the storage of required equipment;
- · Poor or degrading training and first-aid areas,
- Poor change rooms;
- Poor ablutions:
- Poor member/community function and entertainment areas;
- Poor general emergency response access issues associated with the current site layout and building restrictions which leads to significant safety issues regarding beach access and emergency response time.

The Shire of Denmark, Sport and Recreation Master Plan, supports the above limitations where it states on Page 49, "The existing surf club facilities are in very poor condition with erosion on the beach side. The area is well utilised, in particular in peak tourism season. The SLSC operates a life saving service during this time and provided training programs."

The new facility will address these areas, considered to be substandard by:

- Increasing the capacity;
- Providing additional space;
- Designed to mitigate against future climate and sea level rise projections;
- Adapt to Council's, Coastal Hazard Risk Management and Adaption Plan;
- Includes energy saving solutions;
- Includes flexible, multiple areas of activity.

The Club have addressed the requirements of the grant application through a detailed planning strategy that has involved expertise from within their Club and also the use of external consultants to produce the relevant reports.

The Club has addressed the requirements of the CSRFF grant by including:

- Cost escalation Contingencies for construction, design and Cost escalation have been factored in to the budget;
- Short fall in funding The Club has reserves for minor variances and has identified
 additional options of loans, increase of funding request from the Federal Government
 and potential of seeking an increased contribution from Council. It is important to
 note here, that at present Council's requested contribution of \$900,000 is only 16%
 of the total project cost;
- Needs Assessment external consultant, Keston Technologies were engaged to evaluate need, impact and benefit.

- Feasibility Study external consultant Keston Technologies were engaged to develop a detailed study. The study investigated other options such as, doing nothing or refurbishment. If no work is undertaken there is no potential for future growth with the real possibility of needing to reduce participation and increasing maintenance costs to maintain an ageing asset. Refurbishment does not mitigate against the increasing sea level and erosion risk and would require continued significant upgrades for the following years resulting in stop gap measures continuing to be accounted for:
- Business case external consultant Keston Technologies were engaged to provide a detailed and thorough business case;
- Whole of Life Cost is analysed in the Feasibility Study across all 3 options over 20 and 30 year periods. They demonstrate profit potential for the new build over the life cycle, compared to likely losses over the period for both the refurbishment and do nothing options;
- Project Management PTX Architects will perform the role of Superintendent to manage the project construction supported by Club member, Wayne Winchester, as the Project leader. PTX Architects have been involved throughout the design and development of the project.
- Asset Replacement Fund The Club has made provision within their financial modelling for a replacement fund. This fund does not cover the projected full replacement cost, but would be a meaningful contribution to future funding contributions.



Office Use Only	7
TRIM:	
Grant No:	
Project Coordinator:	

CSRFF Grant Application Form

Year 2020/21 - 2022/23 Triennium

This application form can only be used for applications to be submitted in the 2020/21 funding round. No other forms will be accepted.

and Cult	You MUST discuss your project with an officer from your nearest Department of Local Government, Sport and Cultural Industries office before completing and submitting your application. Failure to do so will render your project ineligible.					
	All applications MUST be submitted to your local government. Contact your local government to determine the cut off date for the submission of applications.					
DLGSC (Contact: Kelly Waterhouse		Date: 20/07/2019	Office: Great Souther	rn	
TYPE OF	GRANT:					
	ANNUAL GRANT \$100,000 – \$166,666 (Up to \$250,000 with development bonus) The total project cost (GST exclusive) is between \$300,001 and \$500,000.					
	FORWARD PLANNING GRANT \$166,667–\$2 million The total project cost (GST exclusive) exceeds \$500,000. Note: Where the grant requested is \$166,667 or less but the total project cost is over \$500,000, applicants are to follow the criteria for a Forward Planning grant but will be funded as an Annual grant.					
Please in Requiren	Claim (Applicable to forward publicate the year that you would nents. Only indicate first prefet before 1 June 2021.	d prefer to claim	a grant, taking into acco		ject will be	
202	0/21	2021/22		2022/23		
If yes, ho Without cap pro sup Though refo	Would the project proceed if funding was allocated in a later year? Yes No If yes, how would the project be impacted (e.g. – delayed etc)? Without the requested funding, it is unlikely that the project would proceed due to a shortfall in available capital. The Shire of Denmark and Denmark Surf Life Saving Club are highly committed to the project, however, and committed funds will be retained until alternative sources are found to support the whole project. Some cost escalation to tender would likely occur. Though it would be possible to reduce the scope of the project, either through revitalisation and refurbishment of existing infrastructure instead of new developments, and/or a staged development approach, great cost and timing inefficiencies would result (see Section 5.1). In particular, these approaches will significantly delay and inhibit club growth and activity, as well as the anticipated outcomes for community and economic developments within Denmark and the Great Southern.					
How would the resulting cost escalation be funded? An escalation to tender from 2019 value has only been included in the QS estimates to late 2020, however further construction (5%) and design (10%) contingencies are also included in the estimates for unforeseen escalations or additional costs. It is expected that these contingencies would be sufficient to cover any escalations due to delays in funding. Any shortfalls would be covered by the Denmark Surf Lifesaving Club (DSLSC), where it is expected sufficient reserves are held. Additional options may include increased contribution from the Shire of Denmark, bank loans, or increased request from the Federal Government through the Building Better Regions Fund (current request is below the maximum allowable and a further \$396,500 may be achievable within the funding guidelines). The DSLSC are highly committed to this project and will make every effort to ensure it is implemented as soon as possible whilst minimising timing and budget inefficiencies.						

Applicant's Details:

Organisation Name:	Denmark Surf Life	Denmark Surf Life Saving Club Inc					
Postal Address:	PO BOX 253	PO BOX 253					
Suburb:	Denmark State: WA Postcode: 6333				6333		
Street Address:	Lot 7625 Ocean Beach Road						
Suburb:	Denmark	State:	WA	Postcode:	6333		

Preferred Contact Person:

All application correspondence will be directed to this person

Name:	Wayne Winchester			Dr □Mr ⊠Mrs□ Ms□
Position Held:	Transformation Project Leader			
Business Phone:	98452224 Facsimile:		N/A	
Mobile Phone:	0417956640	Email:	wayı	newinchester@hotmail.com

Organisation Business Details:

<u></u>						
Does your organisation have an ABN?	Yes	\boxtimes	No 🗌	* Note, in order to be eligible for funding you must attach a copy of the Incorporation Certificate. LGAs exempt.		
Is your organisation registered for GST?	Yes	\boxtimes	No 🗌			
Is your organisation not-for-profit?	Yes	\boxtimes	No 🗌			
Is your organisation incorporated?	Yes	\boxtimes	No 🗌	Incorporation #: A821921 *		
Bank details:	Bank: Westpac		pac	BSB: 036609	A/c: 014765	

Local Government Authority Details:

LGA:	Shire of Denmark				
Contact:	Damian Schwarzbach Title: Dr Mrs Ms				
Position Held:	Manager of Recreation Services	Vanager of Recreation Services			
Business Phone:	98482044 Facsimile:				
Mobile Phone:		Email:	denrec@denmark.wa.gov.au		

PROJECT DETAILS

Project Title (brief and specific): Denmark Surf Life Saving Club Transformation Project

Project Description:

Denmark Surf Life Saving Club (DSLSC) provides essential services to the Denmark community and visitors through beach patrolling, education programs for members, schools, other user groups and the wider community. It provides a fantastic family atmosphere, competition, and a strong development program for junior and youth members. Located at Ocean Beach in the Shire of Denmark, DSLSC has been operating since November of 1958, following a tragic double drowning. Indeed, Ocean Beach is recognised as one of the more dangerous patrolled beaches in Western Australia, and the DSLSC have a long and proud history of making sure beach patrons are well looked after. Evidencing the significant commitment, quality, success and growth of the club, DSLSC has very recently earned the prestigious Lavan WA Club of the Year award at the Surf Life Saving WA Awards of Excellence in Perth for the 2017/18 season. The club was among five finalists and the only regional club in the running, beating North Cottesloe (2nd), Fremantle (3rd), Sorrento and Trigg Island. DSLSC were a finalist again in 2019, however missed out on the top spot this time around.

Despite the club's achievements, the existing facilities have become out-dated and unsuitable for current surf lifesaving operations, or do not allow for suitable future growth in membership and/or general Denmark population or tourism growth. In particular there are issues associated with

with the general throughout WA. equipment, poo member/commu issues associate. The project proposal facility that serv whilst also facility Denmark and w will also provide emergency resp. Further, enhanceme the Shire of Der supporting and Bibbulmun (hiking	general membership growth, including a real membership stagnation or decline experier Notably, there is insufficient and inadequater or degrading training and first-aid areas, clainly function and entertainment areas, and ed with the current site layout and building real is therefore to transform the current DSLSC ices the needs of members, the Denmark containing club growth and enhancing economic ider Great Southern region (the Transformater resolution of current significant safety issued onse time. Into to the public realm on and around the expense will provide new opportunities for passimproving the Ocean Beach area as a trail ing), and Wilderness Ocean Walk (WOW) Tracknowledged in the Trails Master Plan current	nced by e space hanger general estriction opportion Pres regardisting sive armead for ail. Oc	y many other for the seconds, ablatemerger ons. In a modern a hity and vistunities with oject). Important bear building sind active rear the Munican Beac	ner promine torage of re lutions, ncy response and fit-for-positors to Oct thin the Shi cortantly, no ch access a te in partne ecreation, vota Biddi (cy h as a trail	ent clubs equired se access surpose ean Beach, re of ew facilities and ership with whilst ycling), head is soon
Project location:	Ocean Beach, Denmark (-35.029839, 117.3303	351)			
	Who owns the land on which your facility will be	locate	d? Shire o	f Denmark	
Land ownership:	Lease Expiry (if applicable): Long term pepper negotiated for proposed new building on similar Denmark to date with no foreseen issues. Shire	terms.	Positive di	scussions w	ith Shire of
Planning approvals		If no,	provide the	date it will b	e applied for:
Where applicable, ha	s planning permission been granted? (LGA)	Yes	□No	\boxtimes	01/02/2020
Aboriginal Heritage A	ct?	Yes	□No	\boxtimes	N/A
Department of Biodiv (Environmental, Swan	ersity, Conservation and Attractions? River)	Yes	□No	\boxtimes	01/02/2020
Native Vegetation Cle	earing Permit?	Yes	☐ No	\boxtimes	N/A
Please list any other	approvals that are required?				
The native vegetation clearing permit is not expected to be required, however an environmental consultant will be engaged in the next detailed design phase of the project, which will set out all requirements in this regard. We understand the area not to be a high conservation area and is fundamentally a regrowth area.					N/A
What discussions have No formal discussions	ve been held with adjoining local authorities? held	•			
Approximate distance	e from proposed project to nearest adjoining	counci	l boundary	y: 20 km	
Have you discussed to Government)? Yes	this project with Department of Infrastructure ☑ No □	and R	egional De	velopment	(Federal
If so, are you seeking	funding from them? Yes ⊠ No □				
Contact: Simon Lyas,	Regional Development Australia - Great Southe	rn			
How will your project increase physical activity? As a surf lifesaving club, the DSLSC provides numerous opportunities for all members to be physically active, whether through formal volunteer or paid lifesaving activities, training (swimming, running and paddling) and events/competitions, or more informally as a staging point for both members and wider community beach users swimming, running and surfing activities. As detailed throughout the supporting business case, the modern and fit-for-purpose building is expected to both maintain and strengthen current membership growth, subsequently increasing participation and physical activity within the community. Improved training and gym facilities for members in particular will encourage more members to make regular use of the facilities, both during the SLS season and the off-season. New events and shared public open spaces will also create new opportunities for the wider community to participate in either structured or unstructured activities, and the enhanced lifesaving club services and infrastructure are expected to attract more swimmers and surfers to the beach. The new café/kiosk and POS areas will create a perfect start and end point for the community and tourists to undertake walking and cycling activity. Yoga and fitness groups use the current facilities and we expect the new facilities to substantially increase activity in this area, with a far greater number of community members accessing the opportunities.					
	cility with other groups? Yes 🗵 No 🗌			nough the fa	

required, provided it does not interfere with DSLSC's core focus and activities. Although surf lifesaving will be the primary use for the new building, other uses include staging locations for sporting and recreational activities such as surfing events, swimming events, proposed triathlon/running/cycling events, etc. Other current uses of the facilities include yoga and fitness groups, surfing lessons. All of these activities would most certainly continue, if not expand with the new facilities.

List up to three sport and recreation activities which will **directly benefit** from your proposal. Please indicate the approximate % usage of the facility (or part of the facility relating to this proposal).

Sport/community organisation	% use of the facility	Hours per week
Denmark Surf Life Saving Club	80%	31.5
Yoga & fitness groups (various)	15%	6 (3 times per week)
Surfing and swimming events (various agencies)	5%	2.2 (12 days p.a.)

Activity/sport **capitated membership** numbers over the past three years relevant to your project. For example, if a bowls project, golf members not relevant; **Social membership numbers not applicable**.

Note: if membership is not applicable, ie recreation facility or aquatic centre, please enter the number of users of the facility with evidence of how you arrived at the figure.

State Sporting Associations are involved in the assessment of applications and may be able to provide valuable information when planning you project, particularly in relation to technical design issues. They should be consulted as part of the application process. A complete list of State Sporting Associations and their contact details are is available on the departments website: http://www.dsr.wa.gov.au/contact-us/find-a-sport-or-recreation-association

What is the name of the State Sporting Association for your activity/sport?					
Surf Life Saving Western Australia					
Have you discussed your project with your State Sporting Association? Yes ⊠ No □					
Contact Name: James O'Toole	Date of contact:	20/06/201	18		

PLANNING

You need to demonstrate that you have undertaken an appropriate level of planning for your project. Questions 1 – 24 must be completed for all applications. Forward Planning grant applications must complete all the questions in detail. Annual grant applications must provide responses where appropriate and relative to the project.

Attach your responses (in numerical order) to the application form. If you believe that you have a valid reason for answering in the negative to a question please detail that reason.

Ensure that you have addressed the Key Principles of Facility Provision (see Guidelines for a CSRFF application), as they apply to your project. Questions 1 to 24 below relate directly to these principles.

You are expected to provide detail on the planning, management and financial viability of your project. Where research findings are used to justify a project a range of research techniques should be evident in the methodology used. When using comparative analysis local conditions must be considered.

All assumptions must be clearly stated. Please do not solely refer to attachments in the answers below – please summarise the content in the section provided.

1.	When did you complete your needs assessment? (This is a formal analysis required for projects over \$500,000). August 2019
	How has the need for your project been identified and assessed?
	Engaged external consultant, Keston Technologies, to evaluate need, impact and benefit, and to develop a detailed feasibility study and business case for the project (see supporting documents).

Is the need or a part of the need that you have identified already being catered for? Need is predominantly in the ageing current facilities and lack of storage and activity space to facilitate further growth in membership and overall community and visitor need for the club. Although the need is somewhat met at a current membership rate, future growth will not be encouraged or enabled. Other important identified needs for better beach access and disabled access are not catered for at all with the current building. Have you undertaken a feasibility study? (must be included with Forward Planning 2. applications). Yes 🖂 No \square If not, how have you assessed the feasibility of your project? What alternatives were considered and why were they rejected? (This should include a 'do 3. nothing' option) Section 6 of the supporting feasibility study and Section 5 of the business case include an analysis of do nothing and refurbishment options compared to that of the new build. The feasibility study also includes a financial differential analysis between these options, which, together with consultations and more qualitative analyses, shows clear preference for a new build. There are clear disadvantages to the other options, with do nothing limiting future growth and perhaps reducing numbers into the future, as well as increasing maintenance costs over time. Refurbishment provides some benefit, however does not mitigate against sea level and erosion risk, does not provide the level of amenity of a new build and would require incremental and inefficient upgrades over time to achieve similar member attraction and retention benefits. Many other factors have also been considered and are available for review in the associated sections of the supporting documents. Did you consider sharing with another group? (Please detail). Due to the nature of surf lifesaving activities and focus, facility sharing / collocation is not a viable option. Surf lifesaving activities require extensive storage facilities and dedicated spaces for relevant activities such as training and first aid. The location on Ocean Beach would also be restrictive to other sport and recreation groups, other than those focused on surfing or swimming. Such groups do not require similar types of facilities for their operations, however are able to use club amenities, such as public toilets and changerooms, as and when they wish, as well as using the facility as a staging ground for various events throughout the year (approximately 14 days per year). The Denmark Surf Life Saving Club also encourages community groups to use and/or rent function and activity space as they wish in order to conduct their individual activities in spaces not always utilised by DSLSC. This provides useful space to arts, craft and exercise groups, to name a few, and strengthens DSLSC's financial resiliency. Fees for the use of the facilities for community groups are currently and will continue to be low and fair to enable and maintain positive community group use. Current and likely future user groups include schools, community training, wellness and health groups, exercise groups, sporting association meetings, board riders, knitting groups, etc. Did you consider the whole of life cost when assessing the viability of these options to ensure that the preferred project was both affordable and cost-effective? (Please detail). Section 7 of the supporting feasibility study analyses the operational life of the three options over twenty and thirty year periods. This includes consideration to offsetting capital costs of development over the same timeframes. The projections demonstrate clear profit potential for the new build throughout the building's life cycle, compared to likely losses over time for both refurbishment and do nothing options. Similarly, the capital cost offset analyses show clear potential for a new build over other options, despite its far higher capital requirements initially. A

revised and detailed lifecycle analysis for the new build option is included in the supporting life cycle cost analysis document. This considers all costs and income potential from project

conceptualisation through to building end of life and disposal.

4.	 Club's strategic plan or development plan? The club has developed a number of key short, medium and long-term strategies that will drive the club into the future. These include actions which are strongly aligned with the Transformation Project's expected outcomes. Specific actions have been allocated to the current year strategies, whereas actions for the medium and long-term strategies will be developed as part of planning processes in the subsequent years. More detail of all strategies and the project's alignment is defined in Section 1.2 of the supporting business case. State Sporting Association's strategic or development plan? The Transformation Project is identified by Surf Life Saving WA as a priority surf lifesaving club development. It is indeed also well aligned with the organisation's strategic goals and strategies (as outlined in the SLSWA Strategic Plan 2018-2020). Particular alignment is identified in increased organisational sustainability, enhanced club and membership growth, building safer communities and providing community education and health promotion. Local authority's strategic or development plan? The project is identified by the Shire of Denmark as the foremost Denmark sport and recreation priority, and is very clearly aligned with local strategic and community plans, including the Shire of Denmark Corporate Business Plan 2016-2020 and Strategic Community Plan (Denmark 2027). Further alignment is identified with the Great Southern Regional Investment Blueprint and Lower Great Southern Economic Alliance Tourism Development Strategy. Details of specific alignment can be found in Section 3.7 of the supporting business case.
6.	What impact is your project likely to have on other facilities and services in your local and regional area? Denmark Surf Life Saving Club and its facilities have very specific purposes with the primary responsibility of beach safety at Ocean Beach in Denmark, a notoriously dangerous part of the coast. Beyond its lifesaving purposes however, the club facilities will include public shower and toilet facilities for beachgoers. Such facilities are currently located adjacent to the present club building rather than being incorporated and managed by DSLSC. Additional impact will be appreciated by current other user groups, such as yoga and fitness groups, arts and crafts groups, swimming and surfing groups. These groups will all benefit from modern facilities and amenities, and it is expected that the building may serve to attract further user groups and additional community benefits as a result. It is also expected that the facility will attract more and larger events and competitions, including those associated with created large open spaces rather than simply for swimming or surf related activity. This will provide new opportunities for local business, tourism and other regional growth outcomes. A detailed analysis of project impact, including cost benefit analysis and job creation, is included in Section 7 of the supporting business case. Is your facility multi-purpose (i.e. caters for a variety of activities at one time)? Yes No SI so, does it service more than one LGA?
	Site and locality maps should be included with all applications outlining where the proposed facility is located in relation to other sport and recreation infrastructure (where applicable).
7.	Describe the consultation process undertaken for the project. For example, have you invited public submissions, conducted a survey, held stakeholder or public forums etc.: Extensive consultations have been conducted with key community stakeholders and club members, particularly during feasibility and concept design phases. All consultations have indicated widespread support for the transformation at Ocean Beach. Additional community information sessions at the club are planned as the project develops. Detail of all consultations undertaken and results of surveys are provided in Section 4 of the supporting business case and Section 5 of the feasibility study.
DLGS the ne way t	ge of resources regarding the development of sporting facilities are available on the website. SC's Decision-Making Guide for Community Facilities and Services is useful to assist in determining eed for, and feasibility of, community and recreation services. The Guide is designed in such a hat it can be entered at any point in the planning process and used by planners for user groups a range of skills and experiences.
	AGEMENT
	Have you developed a management plan for your facility? Yes No Please attach a copy with this application.

	If not, please explain how you plan to address members, building maintenance and repairs, raise sufficient revenue to cover operating corprovisions for life of asset costs should be provide N/A	r eplac ests? / ed for p	ement An ass project	t of b i et ma ts ove	roken or stolen items and/or inagement plan detailing er \$500,000.					
9.	How have you catered for management needs in your design (if required)? Consider access, usage and supervision.									
	PTX Architects will act as superintendent to manage all construction activities, with Wayne Winchester acting as project leader. Details of Project Governance and Project Implementation, including specific roles and responsibilities, are included in Section 8 and Section 9 of the supporting business case.									
10.	Was an experienced facility manager, builder design of your project? Please outline their exp			expe	ert involved in planning the					
	Yes, PTX Architects have been involved throughout	out the	desig							
	date and will act as superintendent during the cor included in Section 12 of the supporting business		ion ph	ase. (CVs for key PTX personnel are					
11.	If you propose to share a facility, have other groups been asked what features they need? List these needs and describe how they will be accommodated, either through your project's location, design or the way in which it will be managed.									
	N/A			Have you considered:						
12.	N/A									
12.	N/A	Yes		No						
12.	N/A Have you considered:	Yes Yes		No No						
12.	N/A Have you considered: • child care facilities									
12.	N/A Have you considered: • child care facilities • access for low income earners	Yes		No						
12.	N/A Have you considered: • child care facilities • access for low income earners • access for people with a disability	Yes Yes Yes Yes		No No No						

DESIGN

Grant applications are required to provide a **locality map**, **site map** and **building plans**. Plans are to be submitted in **A3 format**.

13.	Have you written a design brief for your project? Yes No If yes, please respond to the following points:								
	Describe the process used to obtain an estimate of construction cost.								
	PTX Architects have developed the Concept Design Report (attached) and engaged RW Quantity Surveyors to provide an Opinion of Probable Cost. Detailed estimates are including in the supporting business case (Appendix B).								
	An estimate from a qualified consultant in the building industry (e.g. architect, quantity surveyor, builder, engineer, etc.) must be provided with your application.								
14.	What design features will allow your facility to meet changing needs over time?								
	PTX Architects and all engaged consultants have worked with the Denmark Surf Life Saving Club, its members and stakeholders to identify optimum building requirements to not only meet current demands but also those throughout the building's operational life. The capacity of the building is designed to be larger than current requirements, providing additional space for the club to grow and evolve throughout the facility's operational life. The building is also designed to mitigate against future climate and sea level rise projections, adapt to the Shire of Denmark's Coastal Hazard Risk Management and Adaptation Plan (CHRMAP) for two coastal areas including Ocean Beach, includes passive and activity energy saving measures (such as solar collection, thermal mass and ventilation), and incorporates flexible, adaptable / fluid space and multiple nodes of activity. PTX have also provided an opportunity for cost-effective building expansion in their designs to allow for future storage areas if, as and when required. Full details are included in the supporting concept design report.								

	Is your current proposal likely to limit any future development on your site? Yes No If yes, how?
	Although the building is designed and expected to suit the operational needs of the club and beach users throughout its operational life, the site has sufficient remaining space for any required additions or enhancements over time. Denmark Surf Life Saving Club will continue to maintain and build its positive relationship with the Shire of Denmark and other community groups in order to easily adapt to any changes that may warrant future development.
15.	How have you determined the most appropriate technical specification for the equipment and systems for your facility (i.e. filtration, lighting, water heating, air quality – as required)?
	PTX Architects have extensive experience and well developed track record in building design and implementation, including for surf lifesaving and other sport and recreation club facilities. PTX Architects also have strong relationships and regularly consult with external engineers and quantity surveyors to develop designs and best adapt to available spaces and conditions. Detailed designs will be undertaken once funding is received and in preparation for construction. This will involve the engagement of suitably qualified engineers.
	Do they meet Australian Design Standards for your sport or recreation needs? This will be an assessment factor. ⊠ Yes ☐ No
	Please refer to DLGSC's Asset Management Guide on the website for a list of common standards and note that projects that do not meet Australian Design Standards are ineligible for funding.
16.	What energy and water efficient products or design considerations will be included in your facility or project? (e.g. solar hot water, natural light, geothermal, water recycling etc.). The facility is designed to include both active and passive measures for energy and water efficiency. Predominantly these include solar collection, thermal mass, passive ventilation, energy generation, and evacuated tube solar hot water. Details are included in the supporting concept design report
17.	If your project involves floodlighting, have you determined whether there is a need to upgrade your power supply? If so, is this allowed for in your application? N/A
FINΔ	NCIAL VIABILITY
It is ur break under	nderstood that some facilities will operate at a loss. It is not necessary to suggest that all facilities will even or make a profit. The intent of this assessment is to be sure that applicants have a realistic standing of the impact of their project on the operational budget, membership costs or entry fees and preciation of the funding requirements over the life of the facility.
18.	Have you applied a Life Cycle Cost Analysis to your project? This is mandatory for projects that have a total project cost over \$500,000. ☐ Yes ☐ No
wher oper	SC's Life Cycle Cost Guidelines are available on the website. Developing a life cycle cost approach n considering your project's parameters will assist to make effective financial, economic and ationally sustainable decisions. Applicants may use alternative computer programs to demonstrate pliance.
19.	Is your organisation able to meet the ongoing operating costs of your project? (e.g. wages, power) ☑ Yes ☐ No

Is your organisation able to meet the ongoing operating costs of your project? (e.g. wages, power)

Yes No

For Annual Grant applications please attach a projected income and expenditure statement for the first year of operation, detailing operating costs, and user fees.

Forward Planning applications are to provide income and expenditure statements for the first three years of operation, and include an assessment of the potential impact on the project of social trends, competition, the strategic plans of neighboring local authorities and other factors.

Applicants are to consider the financial impact the development of the project will have on existing facilities within the identified catchment area. Applications to include details of a number of scenarios related to projected income and expenditure. This type of sensitivity analysis based on worst, average, and best-case performance should be used to inform proponents of the project development to the variables and consequent implications. A list of assumptions should be included with all analyses.

Attach your audited income and expenditure statements for the last three years (LGAs exempted).

20.	Who will be responsible for any operational costs and how will it be funded (include evidence as required? Denmark Surf Life Saving Club will be responsible for ongoing costs, which will include subsidies
	and funding from external agencies as currently received. Details of current and future
	operational income and expenditure are included in Section 6 of the business case and Section 4 of the life cycle cost analysis. This includes projections over the thirty year
	operational life of the building, and considers base case (most conservative estimates), best
	case and worst case scenarios.
21.	WHERE A CLUB/ASSOCIATION IS THE APPLICANT
	Will a formal Asset Replacement Fund be created to ensure the ongoing maintenance of the
	facility? ☐ Yes ☐ No
	If yes, how have you determined the required annual contributions? If no, why not?
	The projections include both a repairs and maintenance allowance and an asset replacement
	sinking fund. The repairs and maintenance allowance is expected to cover all general maintenance and replacement of certain building infrastructure as required (e.g. lighting, hot
	water system and solar panels). It is higher than for current operations, despite the age of
	current facilities, and includes consideration to the larger space and coastal proximity.
	Estimates are based on a conservative \$15/m2, or approximately \$14,000 per annum with a 3% per annum increase for inflation.
	Projected reserves are expected to cover any shortfall in repair or maintenance requirements and
	equipment replacement, though the conservative approach in the analysis should negate any
	such unforeseen costs arising. The asset replacement sinking fund is not intended to fully cover depreciated building costs and
	full replacement at end of life, but rather to act as a sizeable contribution to future funding
	applications (e.g. new build at end of life or refurbishment to extend life). The selected amount
	is a large proportion of available reserves which is expected to allow considerable flexibility in
	club operations and reinvestments. Fund contributions will grow five yearly, alongside projected revenue and profit growth.
	Where the facility is owned by an LGA, how will the funds be accounted for and what
	agreement exists with the council?
	DSLSC will have a formal agreement between the club and Shire of Denmark, which will set out respective responsibilities for the management and maintenance of the facility. The DSLSC
	also has well-regarded financial management systems and processes. Agreements to be
	made for the new facility are not expected to vary greatly from current arrangements which
	have long supported both parties in the successful and viable operations of current facilities. Essentially the building externals and large scale repairs or maintenance will be borne by the
	Shire, with the facility to be included in the Shire's asset management plan and building
	maintenance budgets. All internal building maintenance and repairs will be borne by DSLSC,
	with a clear maintenance and repair budget included in all lifecycle cost analyses, further supported by ongoing positive profit projections and reserves, and supplemented by an asset
	replacement sinking fund. Estimates of repairs and maintenance and utilities have been
	inflated in all analyses to provide conservative projections and prepare for worst rather than
	best case scenarios, all of which still indicate strong ongoing viability. The supporting Asset
	Management and Operations Plan and Life Cycle Cost Analysis include more detail of such arrangements.
	WHERE A LGA IS THE APPLICANT
	Will a farmed A and B and a many farmed a later and a
	Will a formal Asset Replacement Fund be created to ensure the ongoing maintenance of the facility?
	☐ Yes ☐ No
	Will the facility be listed in your Council's Asset Management Plan and has Council
	accepted the ongoing cost of maintaining the asset?
	☐ Yes ☐ No
	Comments
	Comments:

PROJECT DELIVERY

22. Please indicate key milestones of your project.

The key milestones need to be realistic and demonstrate that the project can be delivered in the timeframe. Please consider these milestones as they will determine the financial years in which any grant will be offered. Please be conservative with the time required to complete the design and approval phase of the project prior to going to tender.

Task	Date
Detailed design	31/03/2020
Attainment of all required approvals	01/04/2020
Preparation of tender/quotes for the major works contract	01/04/2020
Issuing of tender for major works	01/06/2020
Signing of major works contract	01/06/2020
Site works commence	01/07/2020
Construction of project starts	01/09/2020
Project 50% complete	01/11/2020
Project Completed	01/07/2021
Project hand over and acquittal	01/08/2021

- 23. Are there any operational constraints that would impact on the construction phase of your project? (such as your sporting season or major annual event, i.e. if your sport is a winter sport, when will the project commence to ensure that inclement weather does not hinder progress) provide details. Projects that are delayed due to undeclared known constraints are not eligible for a deferral.
 - No constraints. Existing club facility will continue to be utilised during construction of new facility on adjacent site. Only once relocated to new facility will demolition of existing building be conducted.
- How many construction and/or ongoing jobs will your project create? (Only applicable if your project is over \$1 million)
 - During the construction phase, the investment in this project would be expected to create 21.3 FTE years of direct jobs in the construction industry and 28.6 FTE years of jobs in the wider local economy. Once operational, jobs will be created as a result of the additional tourism spend in the region, estimated at 7 sustainable, long-term FTE. More detail is provided in Section 7.5 of the supporting Business Case.

GST

Grant payments are payable to the applicant/grantee only. This may have taxation implications for grantees. If grantees wish specific advice relating to their grant, this can be obtained from the Australian Taxation Office (ATO). Please note depending upon the value of the project and/or grant, the ATO may require an organisation be registered for GST. If the applicant is registered for GST, the grant is grossed up with the GST amount.

PRIVACY STATEMENT AND STATEMENT OF DISCLOSURE

The Organisation acknowledges and agrees that this Application and information regarding it is subject to the *Freedom of Information Act 1992* and that the Grantor may publicly disclose information in relation to this Application, including its terms and the details of the Organisation.

Any information provided by you to DLGSC can be accessed by you during standard office hours and updated by writing to DLGSC or calling (08) 9492 9700. All information provided on this form and gathered throughout the assessment process will be stored on a database that will only be accessed by authorised departmental personnel and is subject to privacy restrictions.

DLGSC may wish to provide certain information to the media for promotional purposes. The information will only include the applicant's club name, sport, location, grant purpose and grant amount.

APPLICANT'S CERTIFICATION

I certify that the information supplied is to the best of my knowledge, true and correct.

Name:	Wayne Winchester
Position Held:	Transformation Project Leader
Signature:	
Date:	

LODGEMENT OF YOUR APPLICATION

- Applications including all attachments are to be received electronically and officially submitted to <u>csrff@dlgsc.wa.gov.au</u> by the cut-off date. A hard copy can also be provided and should be clipped at the top left-hand corner, please do not bind.
- It is recommended that you **retain your completed application form**, including attachments for your own records and future audit purposes.
- All attachments and supporting documentation (see next section) should be clearly named and identified and submitted with the application form.
- Applications must be submitted to your Local Government Authority by the Local Government's advertised cut-off date to ensure inclusion at the relevant Council Meeting.

The following documentation **MUST** be included with your application. Applicants may wish to supply additional RELEVANT information.

\boxtimes	Application form (including any attachments).
\boxtimes	Incorporation Certificate.
\boxtimes	Two written quotes . Quantity Surveyor costs will be accepted; however the responsibility lies with the applicant to ensure the validity of the information. DLGSC accepts no responsibility for cost variations to projects that were provided a grant based on submitted Quantity Surveyor costs.
	If your project involves the upgrade of an existing facility, include photograph/s of this facility.
	Locality map, site map and building plans (in relevant constructions projects), including where the proposed facility is located in relation to other sport and recreation infrastructure.
\boxtimes	Income and expenditure statements for the current and next financial years. (LGAs exempted).
\boxtimes	Written confirmation of financial commitments from other sources including copies of council minutes. (If a club is contributing financially then evidence of their cash at hand must be provided).
	For resurfacing projects, a written guarantee from the supplier of the product that clearly identifies the product's life expectancy.
\boxtimes	Itemised project cost for components and identified on the relevant quote for each (including cost escalation). Also construction signage costs if relevant.
	For floodlighting projects, a lighting plan must be supplied showing lux, configuration and sufficient power supply
\boxtimes	Formal Needs assessment*
\boxtimes	Management plan*
	Locality map, site map and building plans (in relevant constructions projects) in AutoCAD or similar format with an additional electronic version*
\boxtimes	Feasibility study*
\boxtimes	Concept design*
\boxtimes	Life Cycle Cost Analysis*

Your application will be considered not eligible if:

^{*}Only essential for requests where the total project cost exceeds \$500,000

- You have not discussed your project with the Department of Local Government, Sport and Cultural Industries and your State Sporting Association.
- You do not meet the eligibility criteria for the grant category to which you are applying.
- You have not included with your application all the relevant required supporting documentation. There is no onus on department staff to pursue missing documentation.
- Applicants/projects that have received a CSRFF grant in the past and have not satisfactorily acquitted
 that grant. In some cases this may apply to localities where other significant projects have not been
 progressed or have not completed a previous project in accordance with the conditions of the grant
 provided. An assessment will be made and if no physical progress has occurred, new applications may
 not be recommended.
- It is not on the 2020/21 CSRFF application form.
- The project for which application is made is specifically excluded from receiving CSRFF support.

DEVELOPMENT BONUS APPLICANTS ONLY

If you applied for a CSRFF grant for more than one third of the cost of the project, please provide evidence of meeting at least one of the following criteria.

You MUST contact your local DLGSC office to determine eligibility before applying.

Category		Details
Geographical location	Regional/Remote location Growth Local Government	
Co-location	New Existing	
Sustainability initiative	Water saving Energy reduction Other	
Increased participation	New participants Existing participants – higher level Special interest Other	

PROJECT BUDGET

ESTIMATED EXPENDITURE

Please itemise the components of your project in the table below, indicating their cost and which quote or part of quote was used to estimate this. Quantity Surveyor costs will be accepted however the responsibility lies with the applicant to ensure the validity of the information. A contingency allowance is considered an acceptable component. PLEASE ITEMISE BY COMPONENT (e.g. changerooms, storage, kitchen) rather than materials (electrician, plumber, finishings).

Project Description (detailed breakdown of project to be supplied)	\$ Cost ex GST	\$ Cost inc GST	Quote Used (list company name and quote no)
Member and public amenities (change rooms and toilets)	539,350	593,285	RW Quantity Surveyors Opinion of Probable Cost
Craft and board stores	286,800	315,480	RW Quantity Surveyors Opinion of Probable Cost
Member areas (youth training area, meeting, member training area / store, office, patrol, first aid)	292,600	321,860	RW Quantity Surveyors Opinion of Probable Cost
Commercial space (including foyer)	393,750	433,125	RW Quantity Surveyors Opinion of Probable Cost
Kitchen, servery and store (excluding fit-out & equipment)	236,800	260,480	RW Quantity Surveyors Opinion of Probable Cost
Kiosk (excluding fit-out & equipment)	108,800	119,680	RW Quantity Surveyors Opinion of Probable Cost
Services, lift, stairwell, circulation (excluding lift)	192,200	211,420	RW Quantity Surveyors Opinion of Probable Cost
Feature cladding to façade	77,000	84,700	RW Quantity Surveyors Opinion of Probable Cost
Operable wall to commercial space	40,000	44,000	RW Quantity Surveyors Opinion of Probable Cost
Kitchen fit-out and equipment	50,000	55,000	RW Quantity Surveyors Opinion of Probable Cost
Surf-ski and surfboard racking	25,000	27,500	RW Quantity Surveyors Opinion of Probable Cost
Solar power system (5kW)	15,000	16,500	RW Quantity Surveyors Opinion of Probable Cost
Covered area (paving elsewhere)	21,000	23,100	RW Quantity Surveyors Opinion of Probable Cost
Wash	14,000	15,400	RW Quantity Surveyors Opinion of Probable Cost
Members terrace	29,600	32,560	RW Quantity Surveyors Opinion of Probable Cost
Deck	62,400	68,640	RW Quantity Surveyors Opinion of Probable Cost
Service & bins	19,680	21,648	RW Quantity Surveyors Opinion of Probable Cost
Allowance to clear site	4,500	4,950	RW Quantity Surveyors Opinion of Probable Cost
Demolish public amenities building	6,400	7,040	RW Quantity Surveyors Opinion of Probable Cost
Demolish existing bitumen paving	1,400	1,540	RW Quantity Surveyors Opinion of Probable Cost
Cut to fill	18,000	19,800	RW Quantity Surveyors Opinion of Probable Cost
Remove excess cut from site	24,500	26,950	RW Quantity Surveyors Opinion of Probable Cost

Limestone retaining wall average 1m hihg	6,000	6,600	RW Quantity Surveyors Opinion of Probable Cost
Limestone retaining wall average 1.9m high	28,700	31,570	RW Quantity Surveyors Opinion of Probable Cost
Retaining wall average 3.8m high	78,300	86,130	RW Quantity Surveyors Opinion of Probable Cost
Fill (from excavations) behind retaining walls	4,000	4,400	RW Quantity Surveyors Opinion of Probable Cost
Hardstand / external storage	37,200	40,920	RW Quantity Surveyors Opinion of Probable Cost
Paved public areas	39,500	43,450	RW Quantity Surveyors Opinion of Probable Cost
Disabled bay line marking and bollard	1,000	1,100	RW Quantity Surveyors Opinion of Probable Cost
Limestone landscape wall average 1m high	12,600	13,860	RW Quantity Surveyors Opinion of Probable Cost
Feature fencing	8,800	9,680	RW Quantity Surveyors Opinion of Probable Cost
Double pedestrian gate	1,700	1,870	RW Quantity Surveyors Opinion of Probable Cost
Grassed public areas including irrigation	25,500	28,050	RW Quantity Surveyors Opinion of Probable Cost
Planting and irrigation	15,600	17,160	RW Quantity Surveyors Opinion of Probable Cost
External feature seating	25,300	27,830	RW Quantity Surveyors Opinion of Probable Cost
Wash bench including screen and sinks	16,200	17,820	RW Quantity Surveyors Opinion of Probable Cost
External showers	12,000	13,200	RW Quantity Surveyors Opinion of Probable Cost
Allowance for external electrical services	80,000	88,000	RW Quantity Surveyors Opinion of Probable Cost
Allowance for external stormwater services and connections	30,000	33,000	RW Quantity Surveyors Opinion of Probable Cost
Allowance for external water services and connections	15,000	16,500	RW Quantity Surveyors Opinion of Probable Cost
Allowance for grease trap	12,000	13,200	RW Quantity Surveyors Opinion of Probable Cost
Waste water treatment system, including buffer tank and leach drains	50,000	55,000	RW Quantity Surveyors Opinion of Probable Cost
Preliminaries associated with external works and services	45,600	50,160	RW Quantity Surveyors Opinion of Probable Cost
72,000L water tanks	60,000	66,000	RW Quantity Surveyors Opinion of Probable Cost
Dual pump set	30,000	33,000	RW Quantity Surveyors Opinion of Probable Cost
Fire brigade booster assembly	20,000	22,000	RW Quantity Surveyors Opinion of Probable Cost
Sundries	10,000	11,000	RW Quantity Surveyors Opinion of Probable Cost
Point of sale equipment	5,000	5,500	RW Quantity Surveyors Opinion of Probable Cost
Audiovisual equipment	55,000	60,500	RW Quantity Surveyors Opinion of Probable Cost
•			

Loose furniture		55,000	RW Quantity Surveyors Opinion of Probable Cost	
Computer & IT Equipment	5,000	5,500	RW Quantity Surveyors Opinion of Probable Cost	
Locality Factor (20% construction)	626,000	688,600	RW Quantity Surveyors Opinion of Probable Cost	
Contingencies	583,220	741,642	RW Quantity Surveyors Opinion of Probable Cost	
Professional fees and disbursements	313,000	344,300	RW Quantity Surveyors Opinion of Probable Cost	
Public Realm Enhancements	750,000	825,000	Shire of Denmark major projects team and planning department	
Project Signage	5,000	5,500	RW Quantity Surveyors Opinion of Probable Cost	
Donated materials (Cost breakdown must be attached)	0		N/A	
Volunteer Labour (Cost breakdown must be attached)	0		N/A	
Sub Total	5,516,000	6,067,600		
Cost escalation	91,000	100,100	QS recommendation at 1.5%. Only extends to November 2020, however design and construction contingencies (15% total construction) provide further adaptability to any escalations.	
a) Total project expenditure	5,607,000	6,167,700		

- At least **two written quotes** are required for each component.
- If your project is a floodlighting installation or upgrades, please ensure that the power supply is sufficient and no upgrade will be required. If upgrade is required and not budgeted for, the grant will immediately be withdrawn. A **lighting plan** must be supplied showing lux and configuration.
- Projects that do not meet Australian Standards are ineligible for funding.

PROJECT FUNDING

Source of funding	\$Amount ex GST	\$ Amount inc GST		Funding confirmed Y / N	Comments to support claim (please attach relevant support)
Local government	900,000	990,000	LGA cash and in-kind	Υ	Letter of commitment provided
Applicant cash	50,000	55,000	Organisation's cash	Υ	Letter of commitment provided
Volunteer labour	0	0	Cannot exceed applicant cash and LGA contribution – max \$50,000	-	-
Donated materials	0	0	Cannot exceed applicant cash and LGA contribution	-	-
Other State Government funding	1,500,000	1,650,000		Υ	Letter of commitment provided
Federal Government funding	2,407,000	2,647,700		N	-
Other funding – to be listed	0	0	Loans, sponsorship etc	-	-
CSRFF request (No Development Bonus)	750,000	825,000	up to 1/3 project cost	N	-
or CSRFF request (Development Bonus)			Up to ½ project cost	-	-
b) Total project funding	5,607,000	6,167,700	This should equal project expenditure as listed on the previous page		

REQUIRED: If the funding approved is less than funding requested for this project, or the project is more expensive than indicated, where would the extra funds be sourced from? Is this funding confirmed? If the project scope would be reduced, which components would be revisited?

N/A

GST

Grant payments are payable to the applicant/grantee only. This may have taxation implications for grantees. If grantees wish specific advice relating to their grant, this can be obtained from the Australian Taxation Office (ATO). Please note depending upon the value of the project and/or grant, the ATO may require an organisation be registered for GST. If the applicant is registered for GST, the grant is grossed up with the GST amount.

PROJECT ASSESSMENT SHEET This page is for the use of the relevant Local Government Authority to be used for both community and LGA projects. Please attach copies of council minutes relevant to the project approval. Name of Local Government Authority: Name of Applicant: Note: The applicant's name cannot be changed once the application is lodged at DLGSC. Section A The CSRFF principles have been considered and the following assessment is provided: (Please include below your assessment of how the applicant has addressed the following criteria)

All applications

	Satisfactory	Unsatisfactory	Not relevant
Project justification			
Planned approach			
Community input			
Management planning			
Access and opportunity			
Design			
Financial viability			
Co-ordination			
Potential to increase Physical activity			
Sustainability			

Section B

Ε

F

Priority ranking of no of applications received	of applications received	
Is this project consistent with the	☐ Local Plan ☐ Regional Plan	
Have all planning and building approvals been given for this project?	☐ Yes ☐ No	
If no, what approvals are still outstanding?		
Project Rating (Please tick the most appropriate box to describe the project)		
A Well planned and needed by munici	pality	
B Well planned and needed by applicant		
C Needed by municipality, more planning required		
D Needed by applicant, more planning required		

Please complete the questions attached. This assessment is an important part of the CSRFF process and your answers to these questions assist the committee make their recommendations, even if you are the applicant. Please provide a summary of any attachments in your assessment, rather than referring to attachments or external documents such as Council Minutes.

Idea has merit, more planning work needed

Not recommended

- 1. Please confirm your contribution to the project, whether it has been formally approved (including financial year for which it is approved) and any conditions on the funding. If no funding has been provided, why not?
- 2. A) If a community group application: Do you believe the project is financially viable, including the applicant's ability to provide upfront contributions, ongoing payments and contributions to an asset replacement fund. Does council commit to underwriting any shortfalls as the ultimate asset owner?
 - B) If a council application: Is Council fully aware of the ongoing cost of operating and maintaining this facility and does your organisation have the capacity to service it into the future? How are the user groups contributing to the ongoing cost of operating the facility?
- 3. Please provide any additional comments regarding this applications merit against the assessment criteria to support your project rating and ranking.

Signed Position Date

Applications for CSRFF funding must be submitted to your Department of Local Government, Sport and Cultural Industries office by **4pm on 27 September 2019.** Late applications cannot be accepted in any circumstances.

DLGSC OFFICES

PERTH OFFICE

246 Vincent Street Leederville WA 6007 GPO Box 8349 Perth Business Centre WA 6849 Tel: (08) 9492 9700 CSRFF@dlgsc.wa.gov.au

GASCOYNE4 Francis Street

PO Box 140 Carnarvon WA 6701 Tel: (08) 9941 0900 Gascoyne@dlgsc.wa.gov.au

GOLDFIELDS

106 Hannan Street PO Box 1036 Kalgoorlie WA 6430 Tel: (08) 9022 5800 goldfields@dlgsc.wa.gov.au

GREAT SOUTHERN

22 Collie Street Albany WA 6330 Tel: (08) 9892 0100 greatsouthern@dlgsc.wa.gov.au

MID-WEST

Level 1, 268-270 Foreshore Drive PO Box 135 Geraldton WA 6531 Tel: (08) 9956 2100 midwest@dlgsc.wa.gov.au

KIMBERLEY - Broome

Unit 2, 23 Coghlan Street PO Box 1476 Broome WA 6725 Telephone (08) 9195 5750 Mobile 0438 916 185 kimberley@dlgsc.wa.gov.au

KIMBERLEY - Kununurra

Telephone 08 9195 5750 Mobile 0427 357 774 kimberley@dlgsc.wa.gov.au

PEEL

Suite 94 16 Dolphin Drive PO Box 1445 Mandurah WA 6210 Tel: (08) 9550 3100 peel@dlgsc.wa.gov.au

PILBARA

Karratha Leisure plex Dampier Hwy, Karratha PO Box 941 Karratha WA 6714 Tel: (08) 9182 2100 pilbara@dlgsc.wa.gov.au

SOUTH WEST

80A Blair Street PO Box 2662 Bunbury WA 6230 Tel: (08) 9792 6900 southwest@dlgsc.wa.gov.au

WHEATBELT - Northam

298 Fitzgerald Street PO Box 55 Northam WA 6401 Tel: (08) 9690 2400 wheatbelt@dlgsc.wa.gov.au

WHEATBELT - Narrogin

Government Offices 50 Clayton Road Narrogin WA 6312 Telephone 0429 881 369 wheatbelt@dlgsc.wa.gov.au